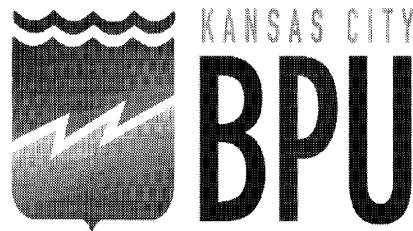


# BOARD INFORMATION PACKET



**Board of Public Utilities  
Kansas City, Kansas**

**Regular Meeting of**

**March 3, 2021**



**Gold Award  
for  
Competitiveness  
Achievement**



**Approval of Agenda**  
Agenda Item #III



Board of Public Utilities  
Kansas City, Kansas

**BOARD AGENDA**

Regular Session  
March 3, 2021 – 6:00 P.M.

- I. Call to Order
- II. Roll Call
  - \_\_\_ Ryan Eidson, At Large, Position 2
  - \_\_\_ Tom Groneman, District 2
  - \_\_\_ Robert L. Milan, Sr., District 1
  - \_\_\_ Jeff Bryant, District 3
  - \_\_\_ Mary L. Gonzales, At Large, Position 1
  - \_\_\_ Rose Mulvany Henry, At Large, Position 3
- III. Approval of Agenda
- IV. Approval of the Minutes of the Work Session of February 17, 2021
- V. Approval of the Minutes of the Regular Session of February 17, 2021
- VI. Public Comments
- VII. General Manager / Staff Reports
  - i. COVID-19 Update
  - ii. Preliminary January 2021 Financials
  - iii. National Legislative Update
  - iv. Pension Board of Trustees Appointment
  - v. Miscellaneous Comments
- VIII. Board Comments
- IX. Adjourn

**Approval of Minutes**  
**Work Session 2-17-21**  
Agenda Item #IV



**WORK SESSION MINUTES – WEDNESDAY, FEBRUARY 17, 2021**

STATE OF KANSAS        )  
  ) SS  
CITY OF KANSAS CITY    )

The Board of Public Utilities of Kansas City, Kansas (aka BPU, We, Us, Our) met remotely in Work Session on Wednesday, February 17, 2021 at 5:00 P.M. The following Board Members were on the teleconference: Robert L. Milan, President; Mary Gonzales, Vice President; Rose Mulvany Henry, Secretary; Jeff Bryant, Thomas Groneman, and Ryan Eidson.

Also on teleconference: William Johnson, General Manager; Angela Lawson, Deputy Chief Counsel; Lori Austin, Chief Financial Officer/Chief Administrative Officer; Jeremy Ash, Executive Director Electric Operations; Steve Green, Executive Director Water Operations; Johnetta Hinson, Executive Director Customer Service; Dong Quach, Executive Director Electric Production; Jerry Ohmes, Executive Director Electric Supply; Andrew Ferris, Director Electric Supply Planning; Robert Kamp, IT Project Manager; Dennis Dumovich, Director of Human Resources; and Patrice Townsend, Director Utility Services.

A tape of this meeting is on file at the Board of Public Utilities.

Mr. Milan called the meeting to order at 5:00 P.M.

Roll call was taken, and all Board Members were present.

**Item #3 – Approval of Agenda**

A motion was made to approve the Agenda by Mr. Eidson, seconded by Mr. Groneman and unanimously carried.

**Item #4 – Board Updates / GM Updates**

There were no updates.

**Item #5 – KCKCC Downtown Development**

Dr. Greg Mosier, President, Kansas City Kansas Community College, gave a PowerPoint presentation outlining the Downtown Community Education Center project. The Center’s vision is to provide hope, end generational poverty, improve the quality of life, and increase the socioeconomic mobility of our residents living in around downtown Kansas City, Kansas (see attached).

Dr. Mosier answered questions from staff and the Board.

**WORK SESSION MINUTES – WEDNESDAY, FEBRUARY 17, 2021**

STATE OF KANSAS        )  
                                  ) SS  
CITY OF KANSAS CITY )

**Item #7 – Adjourn**

A motion was made to adjourn the meeting at 5:53 P.M. by Mr. Bryant, seconded by Ms. Gonzales and unanimously carried.

ATTEST:

APPROVED:

\_\_\_\_\_  
Secretary

\_\_\_\_\_  
President



# KCKCC DOWNTOWN COMMUNITY EDUCATION CENTER:

*A Presentation to:  
Kansas City Board of Public Utilities*

*By Dr. Greg Mosier  
President*

## **KCKCC Downtown Community Education Center**

*CENTER'S VISION: Provide hope, end generational poverty, improve the quality of life, and increase the socioeconomic mobility of our residents living in and around downtown Kansas City, Kansas*

February 17, 2021





# KCKCC DOWNTOWN COMMUNITY EDUCATION CENTER:

*A Presentation to:  
Kansas City Board of Public Utilities*

*By Dr. Greg Mosier  
President*

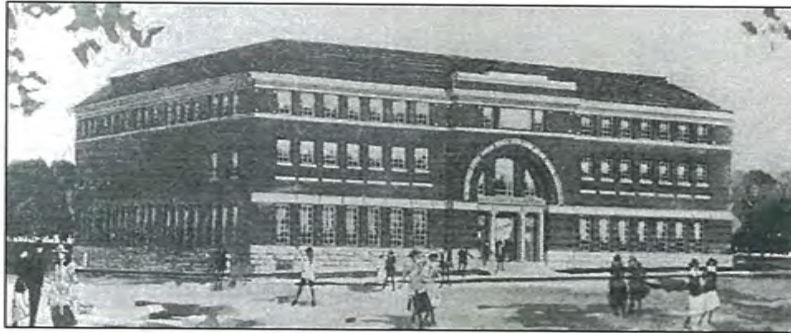




# BUILDING ON *Greatness*



Founded in 1923



Hardwood Campus  
8<sup>th</sup> and Minnesota



**Kansas City Kansas  
Community College.**







**Kansas City Kansas  
Community College**

 **1,135**

2018-19 Students Degrees  
& Certificate Count

 **8**

Varsity Athletic Sports

**45** 

Student Groups

**SERVING 9,000+ STUDENTS ANNUALLY**

Kansas City Kansas Community College is committed to providing high-quality education and workforce development. KCKCC offers four Associate degrees and many 1-year and 1-semester Certificates. Students may enroll in pre-professional programs and transfer to a four-year institution, or earn a technical degree and immediately enter the workforce.

**80+**

**Degree &  
Certificate  
Programs**

**Top 5 Career Programs**



Practical Nursing  
Certificate



Business  
Administration AAS



Nursing/RN AAS



Police Science  
AAS



Business AS

**3rd  
Largest  
CC in KS**



# KCKCC Economic Impact



**In 2017, with a \$38.4M Payroll, 774 Employees:**

 **Operations spending impact**  
Impact of annual payroll and other spending

**\$34.4 million**  
Added income


enough to buy  
**1,025** new cars

- OR -

**762**  
Jobs supported






 **Alumni impact**  
Impact of the increased earnings of KCKCC alumni and the businesses they work for

**\$144.7 million**  
Added income

an economic boost similar to hosting the World Series  
**24x**


- OR -




**1,989** Jobs supported






**1** out of every  
**50**

jobs in the KCKCC Service Region is supported by the activities of KCKCC and its students.

 **For every \$1...**

   **Students gain \$3.30**  
in lifetime earnings

 **Taxpayers gain \$1.30**  
in added tax revenue and public sector savings

    **Society gains \$5.80**  
in added state revenue and social savings

Values presented from April 2019 Emsi Study



# The Skills Gap: A Greater KC Crisis

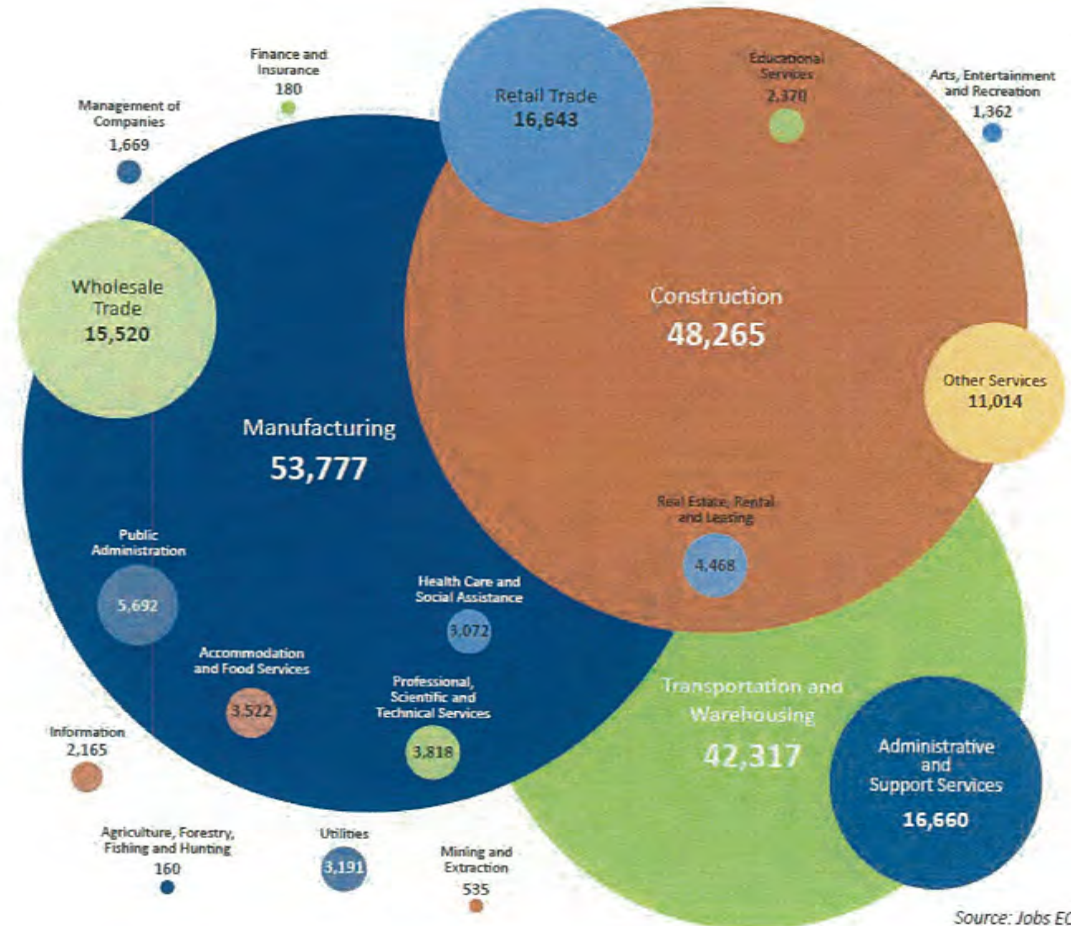


Talent to Industry Exchange:  
Skilled Trades Report,  
January 2019

## Greater Kansas City

- **Approx. 236,000 Skilled Trades Jobs**
- **Construction Values in 2018 Increased 50%**
- **\$5.2 Billion -- 76 Million Square Ft.**
- **Construction, Manufacturing, Warehousing = 60% Skilled Trades Jobs**
- **By 2024 – Add Approx. 136,000 S.T. Jobs**
- **Average wage = \$44,000**
- **S.T. Job Growth Will Exceed All other Jobs**
- **50% of Workers Will Retire**
- **Most Positions Require Less Than 4 Year Degree**

Skilled Trades Employment by Industry



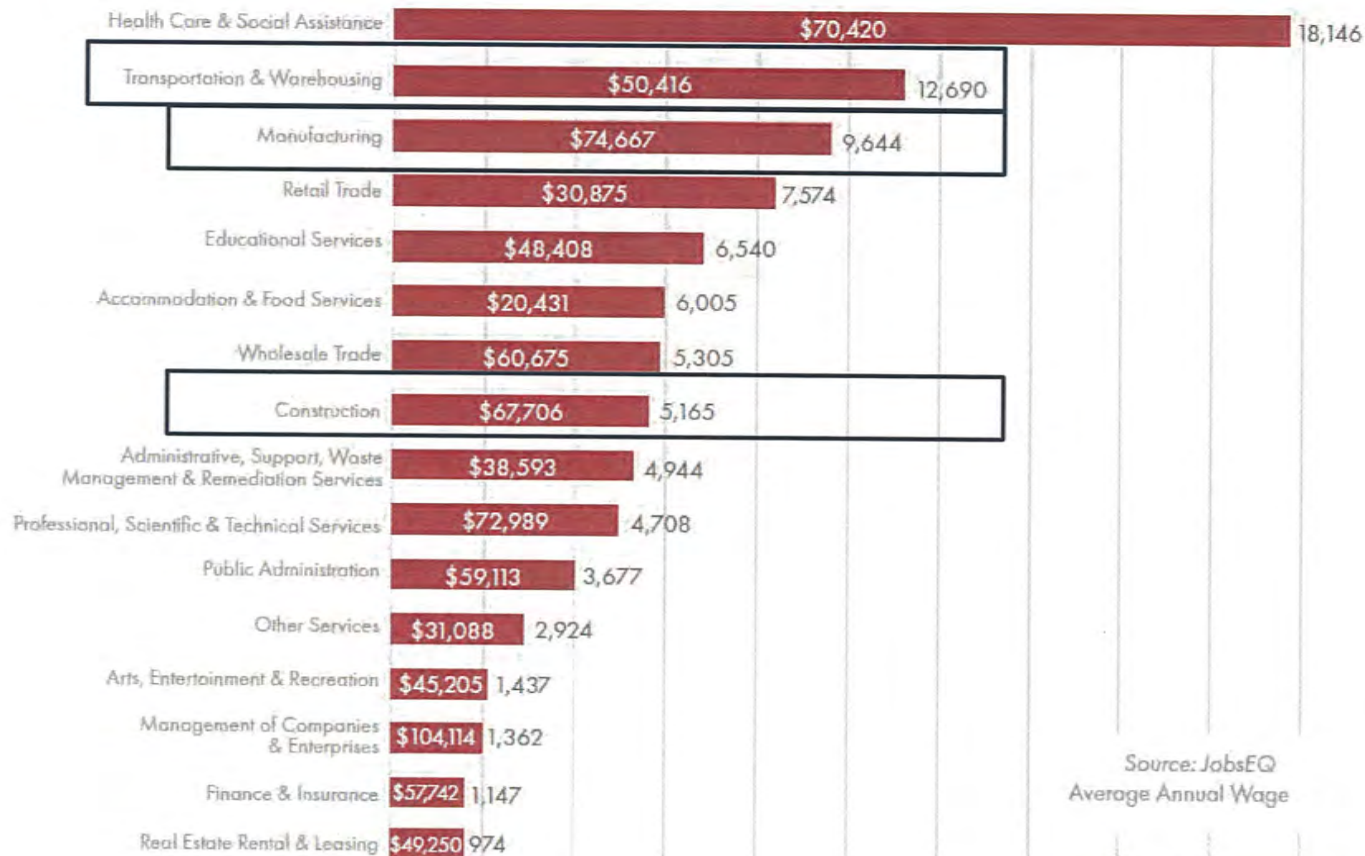
Source: Jobs EQ





# Wyandotte County Opportunities

## WYANDOTTE COUNTY EMPLOYMENT BY INDUSTRY, 2020



Source: JobsEQ  
Average Annual Wage

WYEDC 2020 ANNUAL IMPACT

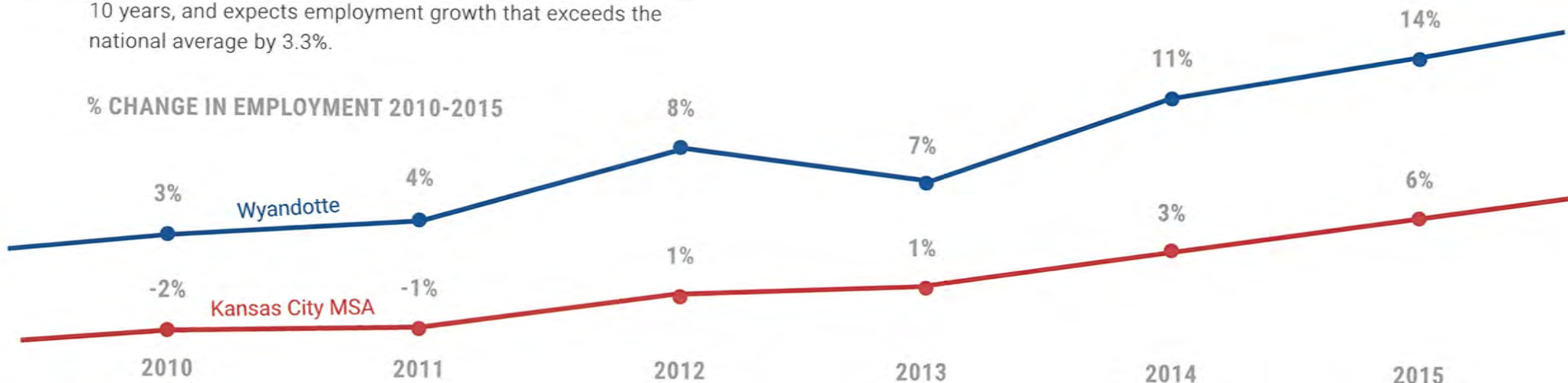


# Wyandotte County Opportunities

Source: WyCoEDC; JobsEQ, Census Bureau and Bureau of Labor Statistics

Wyandotte County anticipates even more growth within the next 10 years, and expects employment growth that exceeds the national average by 3.3%.

% CHANGE IN EMPLOYMENT 2010-2015



## An average day in the Dotte:

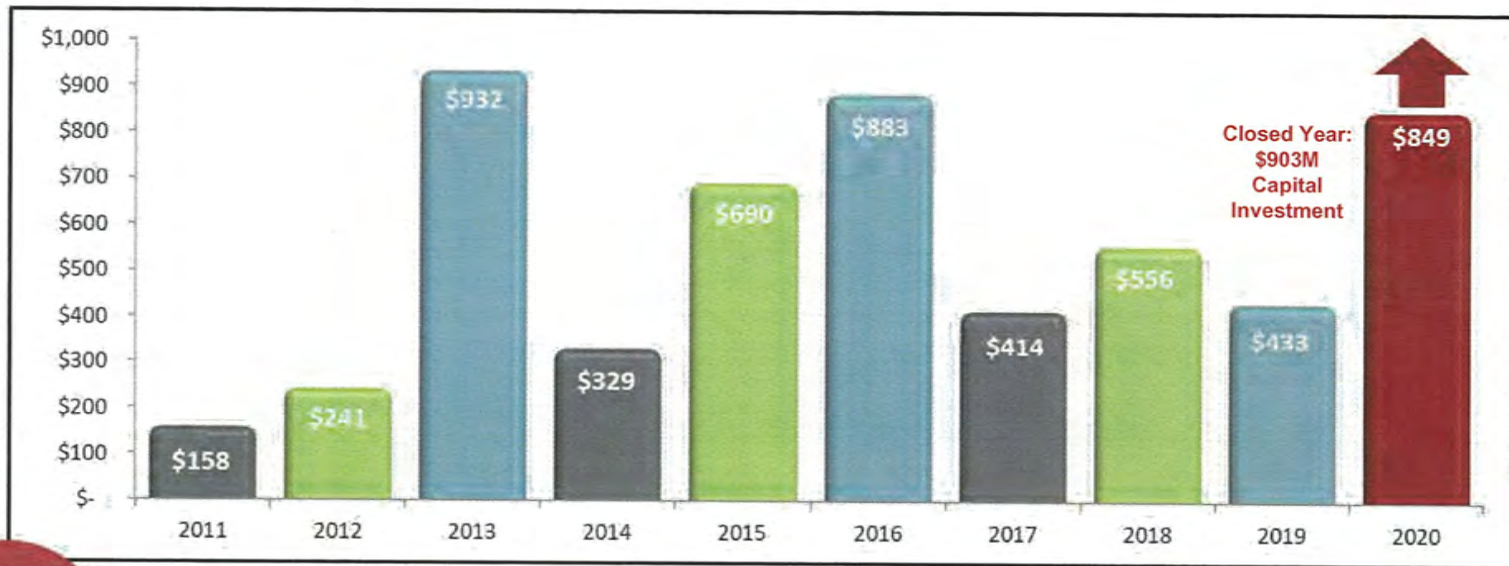
- 5,554 jobs available
- Median pay ~ \$38,997/year (\$45,840 Avg)
- JobsEQ February 15, 2021





# Wyandotte County Opportunities

## RESULTS YTD



**3,027**  
jobs

**3,442,498**  
square feet

- Includes Amazon (\$110M)
- Does not include Menards (\$34M) or Wilkerson Crane (\$5.9M)
- Final total investments estimated at \$888.9M





# Wyandotte County Economic Opportunities

- Thousands of Jobs being added annually
- Third Highest Wages of all Counties in Kansas
- **Less than 1/3 (29%) of all (70,477) workers in Wyandotte County live in Wyandotte County**
- **71% of all county-created wages leave Wyandotte County**
- **Loss of Revenue for WyCo at \$35,000 Median (assumed less than actual)**
- **Reduce commute-in by 21% = 50% WyCo workforce**  
**\$518,005,900 Annual Gain! = \$2.59 Billion in 5 years**
- **10pt. Gain = \$246,669,500/Yr = \$1.233 Billion in 5 years**

## Wyandotte County Ranks

**3rd Top Weekly Wage in Kansas**

BUT

**104th Overall Health Ranking**

**104th Quality of life**

**104th Health factors**

**104th Social/Economic Factors**

Source: Robert Wood Johnson Foundation  
2020 County Health Rankings



# LESS THAN EMPLOYABLE ENGLISH SKILLS:

U.S. Census 2019

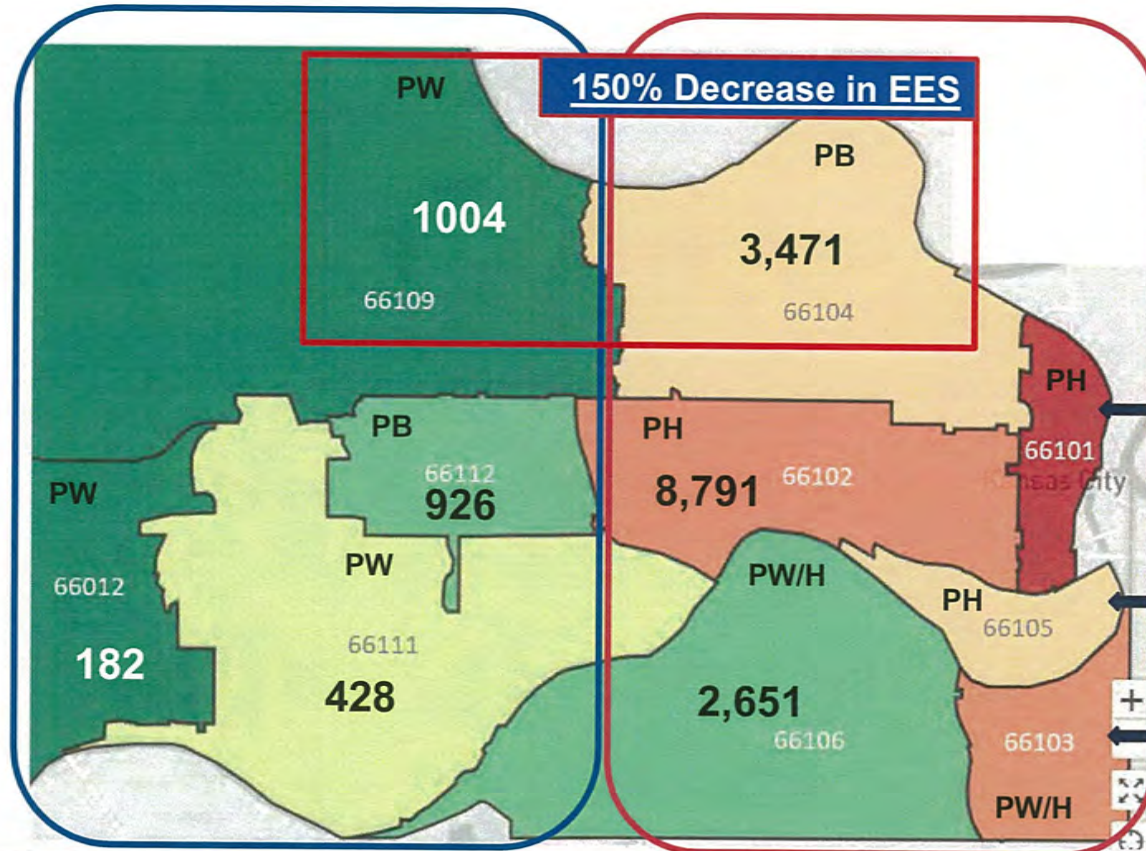
Pre-COVID

## Western 4 Zip Codes

2,540  
People

## Eastern 6 Zip Codes

19,890  
People



Increasing English skills in these individuals creates thousands additional multi-lingual workers and strengthens the diversity of our workforce

Demographics

POWER of the DOTTE

WYANOTTE ECONOMIC DEVELOPMENT COUNCIL



# WORKING FULL-TIME LIVING IN POVERTY (AGE 25+)

Pre-COVID

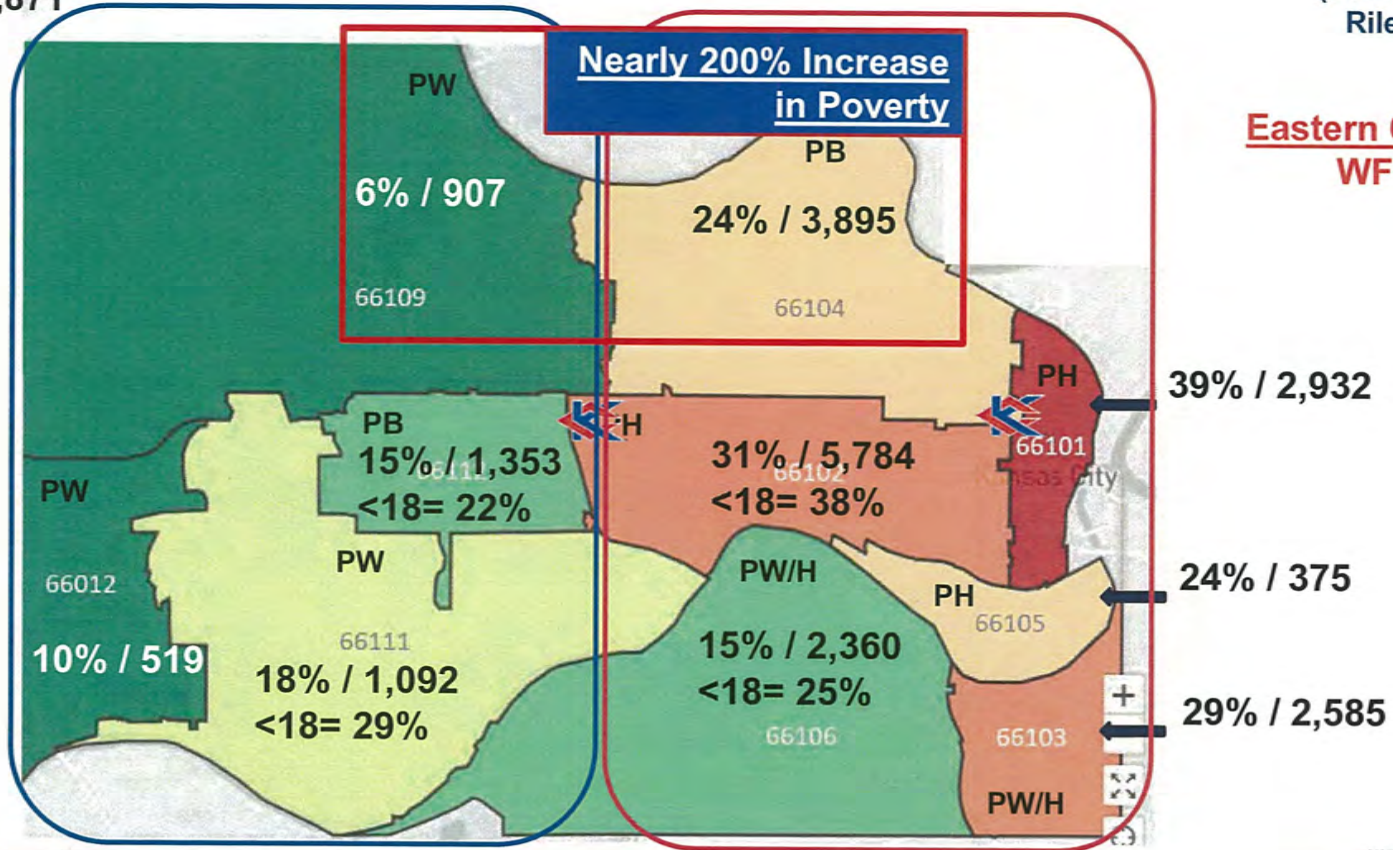
Western 4 Zip Codes

WFTLP: 3,871

WYCO: % Living in Poverty 20.6%  
Census 2019

(Rank 103 behind Riley County)

Eastern 6 Zip Codes  
WFTLP: 17,928

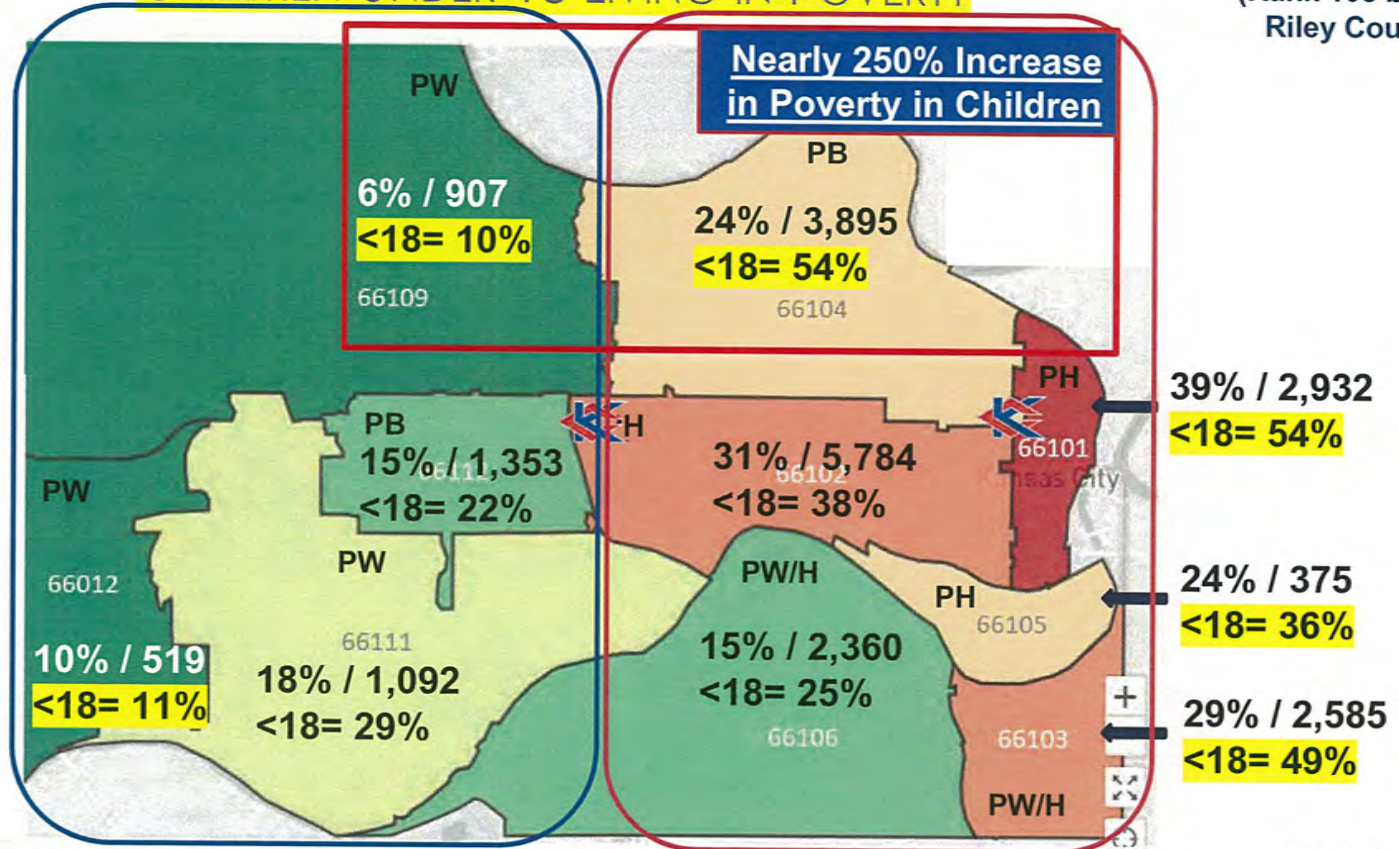


WORKING FULL-TIME LIVING IN POVERTY (AGE 25+)

CHILDREN UNDER 18 LIVING IN POVERTY

WYCO: % Living in Poverty 20.6%  
Census 2019

(Rank 103 behind Riley County)

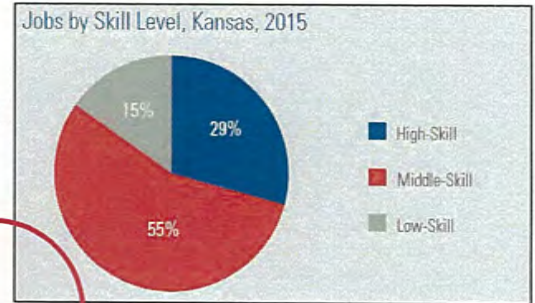


Nearly 250% Increase in Poverty in Children



# EDUCATIONAL ATTAINMENT: HIGH SCHOOL DEGREE TWO-YEAR DEGREE OR HIGHER

Pre-COVID



## Western 4 Zip Codes

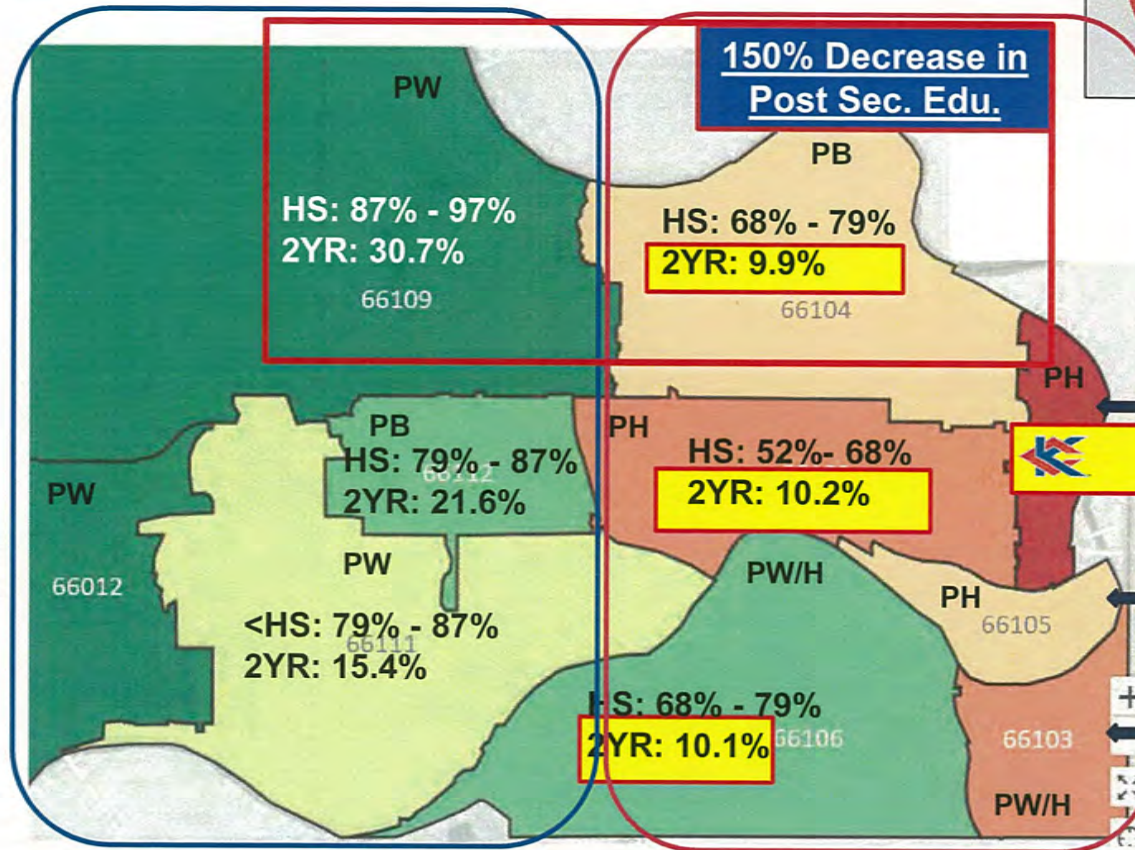
HS: 79% - 87%

2YR: ~25%

## Eastern 6 Zip Codes

HS: 55% - 65%

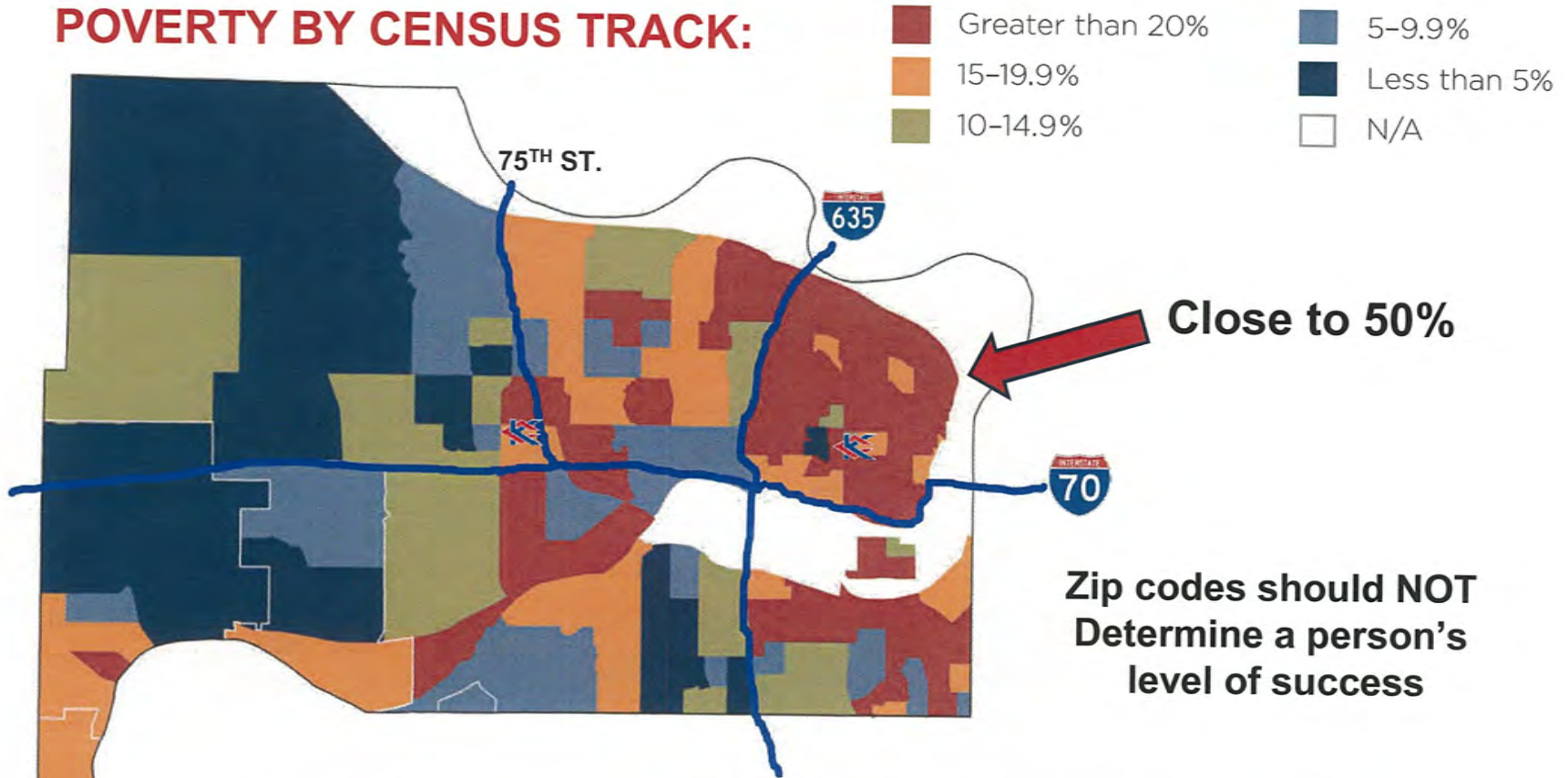
2YR: ~9.5%



Demographics



### POVERTY BY CENSUS TRACT:



Zip codes should NOT Determine a person's level of success

Most all socioeconomic indicators repeat this pattern

Mid-America Regional Council: May 2019 Comprehensive Economic Development Plan



# Wyandotte County Economic Opportunities

## BRIDGING THE EDUCATIONAL DIVIDE

Unemployment  
Food Insecurity  
Housing Insecurity  
Poor Health  
Generational Poverty



Employment  
Careers  
Health  
Wealth  
Prosperity  
Social Mobility

**Our Greatest Challenges offer Our Greatest Opportunities**



# KCKCC Community Education Center



## KCKCC:

- ▶ English as a Second Language (ESL)
- ▶ General Education Diploma (GED)
- ▶ Administrative Office Professional
- ▶ Advanced Manufacturing
- ▶ Associate of Arts – Transfer
- ▶ Associate of Science – Transfer
- ▶ Biological Sciences
- ▶ Biomanufacturing
- ▶ Commercial Construction Technology
- ▶ General Chemistry
- ▶ STEAM-based programming
- ▶ Welding

## University of Kansas:

- ▶ Biotechnology (Bachelors)
- ▶ Community Outreach Programs
- ▶ Research Support Site
- ▶ Social Work (Bachelors)





# KCKCC Community Education Center



Wyandotte County Ranks  
**3rd Top Weekly Wage in Kansas**  
  
BUT  
**104th Overall Health Ranking**  
**104th Quality of life**  
**104th Health factors**  
**104th Social/Economic Factors**  
  
Source: Robert Wood Johnson Foundation  
2020 County Health Rankings



# KCKCC Community Education Center



## YMCA of Greater KC:

- ▶ Active Adult Programs
- ▶ Careers at the Y
- ▶ Child Watch
- ▶ Chronic Disease Prevention
- ▶ Community Health/Health Living/Lifestyle Education
- ▶ Group Exercise Classes
- ▶ New Americans
- ▶ Nutrition
- ▶ Togetherhood
- ▶ Volunteerism
- ▶ Weight Control
- ▶ Youth Activities
- ▶ Youth Enrichment & Leadership



# KCKCC Community Education Center



## Wyandot Behavioral Health Network:

- ▶ Individual, Group & Family Therapy
- ▶ Crisis Services
- ▶ Parenting Classes & Support
- ▶ Case Management
- ▶ Permanent Housing Placement Services



# KCKCC Community Education Center



**A DRIVER FOR ECONOMIC AND SOCIAL MOBILITY:  
Commercial Construction Technology and  
Automation Engineering labs**





# KCKCC Community Education Center

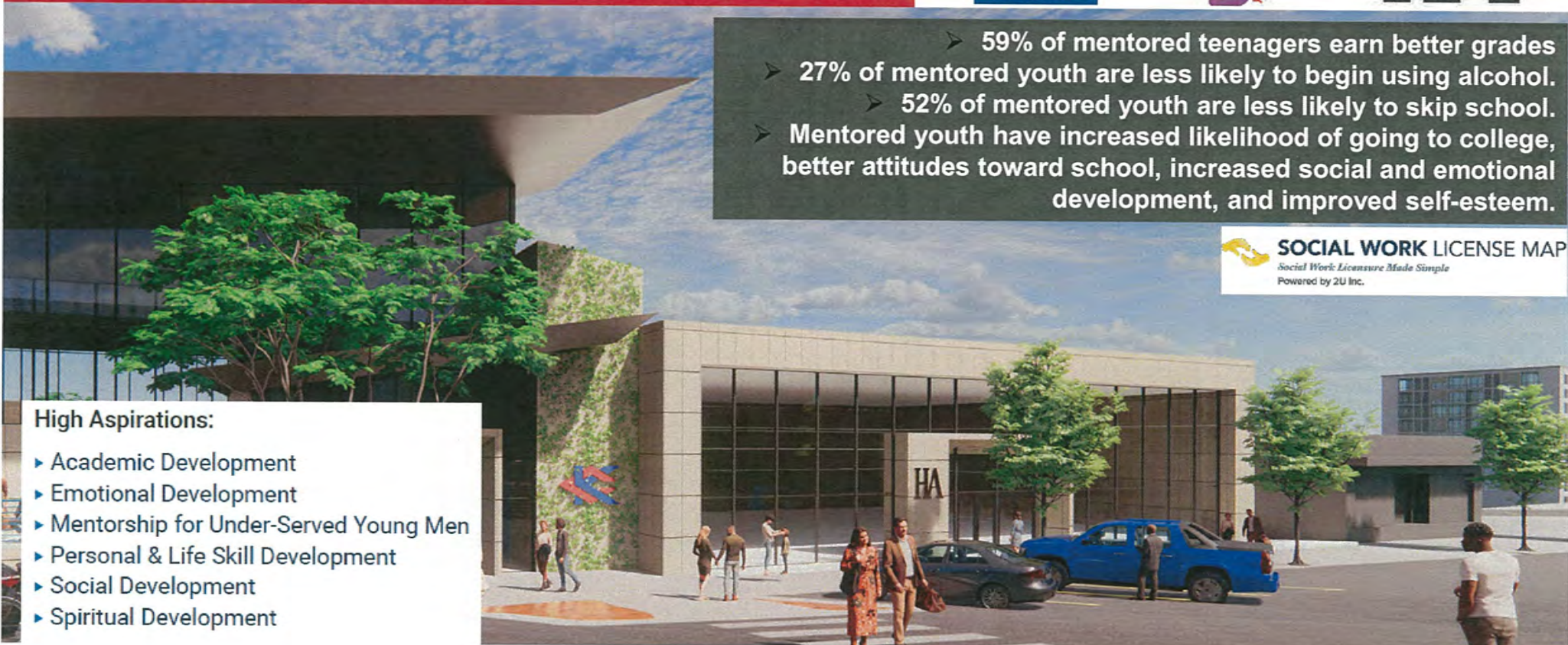


- 59% of mentored teenagers earn better grades
- 27% of mentored youth are less likely to begin using alcohol.
  - 52% of mentored youth are less likely to skip school.
- Mentored youth have increased likelihood of going to college, better attitudes toward school, increased social and emotional development, and improved self-esteem.



## High Aspirations:

- ▶ Academic Development
- ▶ Emotional Development
- ▶ Mentorship for Under-Served Young Men
- ▶ Personal & Life Skill Development
- ▶ Social Development
- ▶ Spiritual Development





# KCKCC Community Education Center



**A DRIVER FOR ECONOMIC AND SOCIAL MOBILITY:  
Projected New Jobs Created within Center – 48 (FTE: 35.5)**

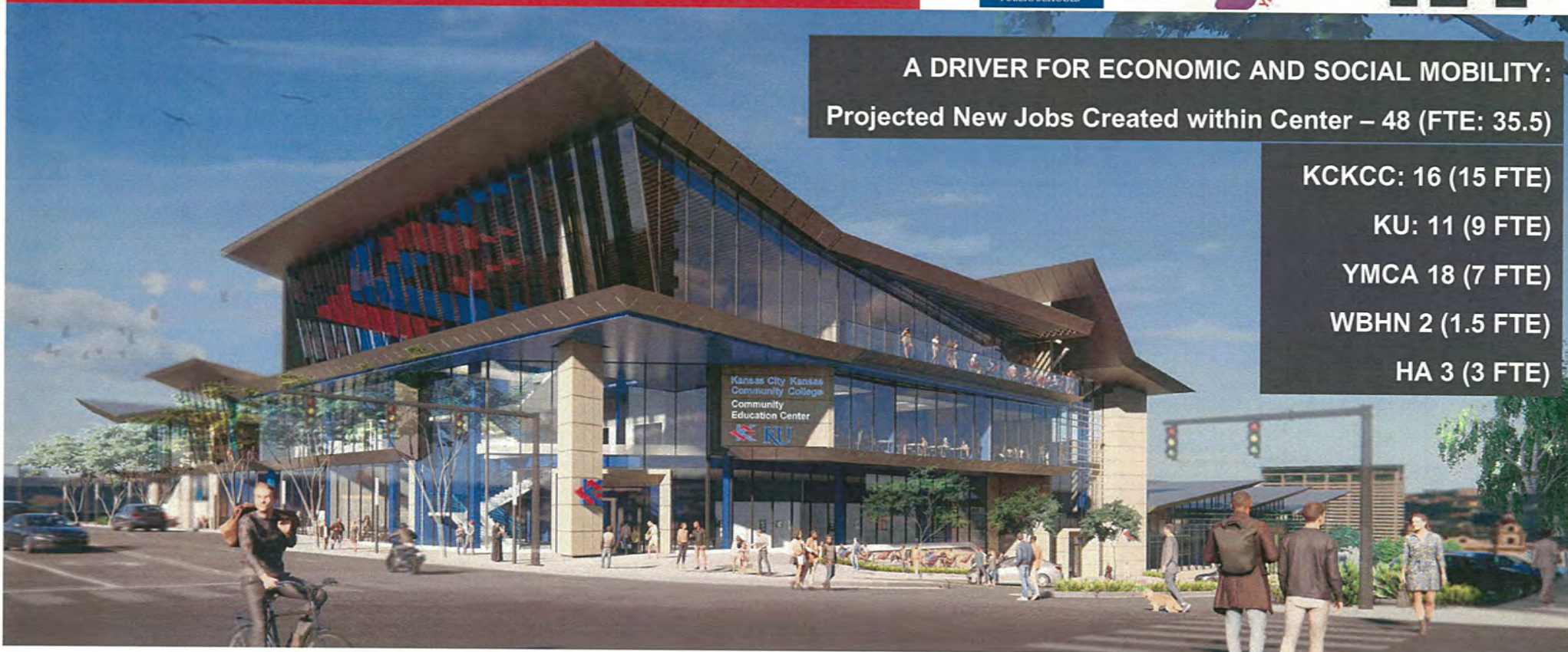
**KCKCC: 16 (15 FTE)**

**KU: 11 (9 FTE)**

**YMCA 18 (7 FTE)**

**WBHN 2 (1.5 FTE)**

**HA 3 (3 FTE)**





# KCKCC Community Education Center





# KCKCC Community Education Center



110,000+ Square Feet



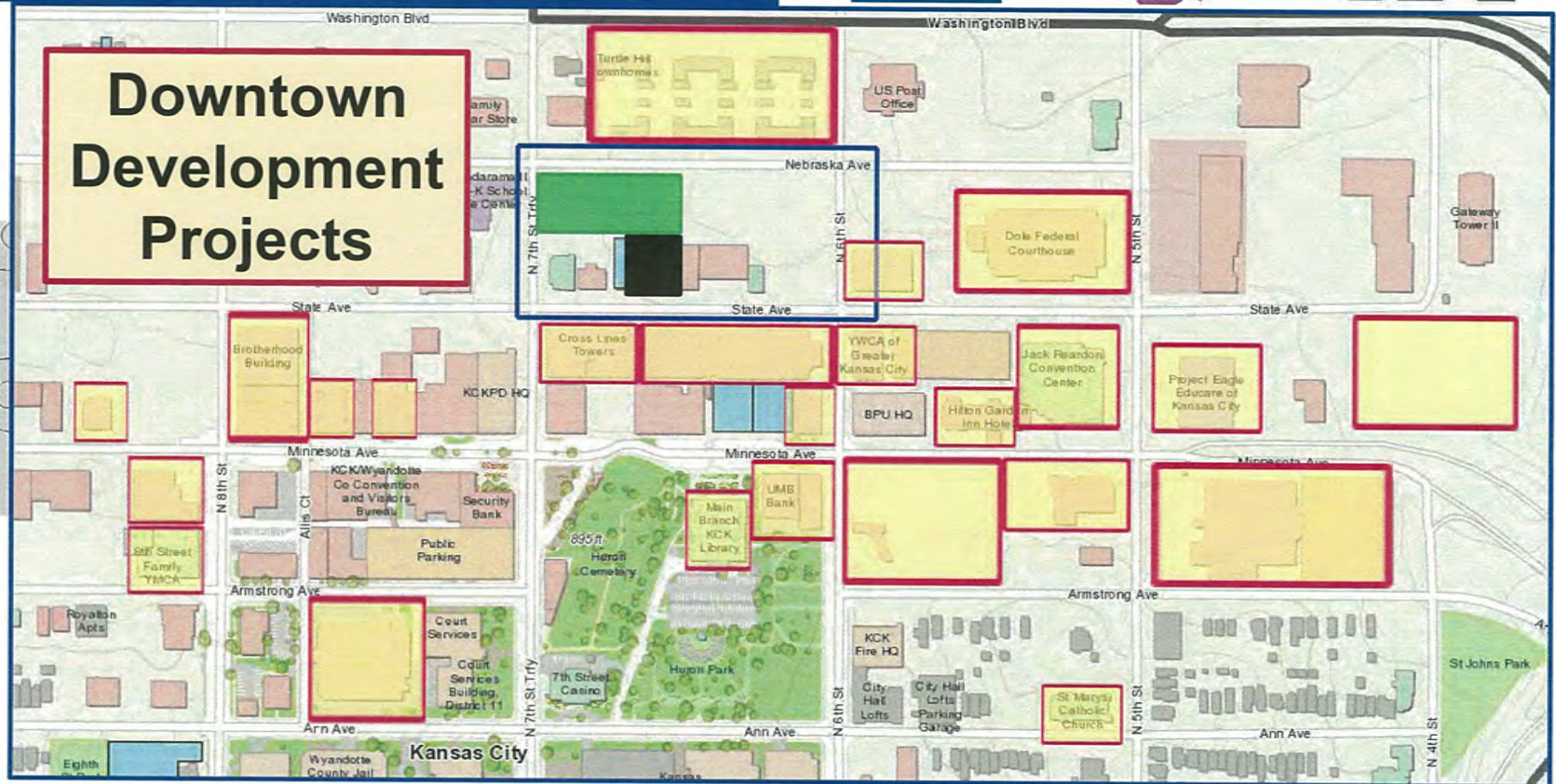
Transformational for Downtown KCK



# KCKCC Community Education Center

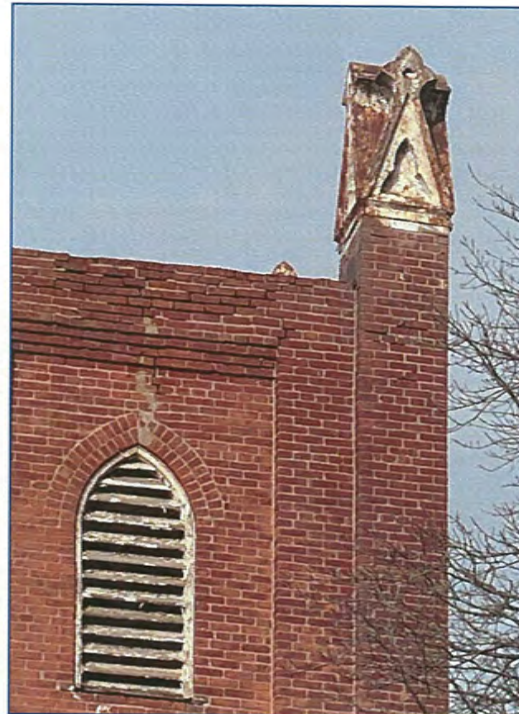


**Downtown  
Development  
Projects**





# Seventh Street Methodist Church





# Seventh Street Methodist Church





# Seventh Street Methodist Church Tribute



## Tribute History Wall



Union Station Exhibit in The Link, PGAV Architects

### HISTORY OF SEVENTH STREET METHODIST CHURCH SOUTH

By  
BEECHER B. PENNINGTON, B. D.  
Pastor

THE BUCKLEY PUBLISHING CO.  
Kansas City, U. S. A.  
1915

## Sneak Peak!!



## Repurposed Pews: Lobby and Art Gallery



Banquette Seating - Reclaimed Pews

## Possible Brick Floor: Lobby and Art Gallery



# Seventh Street Methodist Church Tribute



Two Historic Structures for Downtown Kansas City, Kansas



# ***DOWNTOWN CEC*** ***Community Impact***



## **DESIGNED TO ACCOMMODATE FUTURE GROWTH**

- Educational facility capacity using prime time offering calculations:  
(Monday – Friday 8:00am – 2:00pm and 5:00pm – 9:00pm)
- 100% - 5,344 per fall/semesters w/ additional in Summer
- 50% - 2,642 per fall/semesters w/ additional in Summer
- Use of hybrid offerings increases capacity up to 50%



# DOWNTOWN CEC Community Impact



The Community Impact KCKCC's Community Education Center will have on the local community is vast and lasting. Preliminary figures indicate:

**DRAFT**

Community Impact	Projected People Served Annually: Years 1-3	Projected People Served Annually: Years 5+
Kansas City Kansas Community College	656	1,079
University of Kansas (Two program numbers only)	30	60
Wyandot Behavior Health Network	1,200	6,000
YMCA	2,450	4,250
High Aspirations	85	175
<b>Projected Total as of January 12, 2021</b>	<b>4,421</b>	<b>11,564</b>

**'EDA-Style'  
9-Year Impact:  
82,647**

Totals do not include people served with ancillary services provided by project partners.





## BEHIND THE SCENES WITH HOST LAURENCE FISHBURNE

The Emmy Award-winning and Academy Award-nominated actor **Laurence Fishburne** has continued an acclaimed career that began in the early seventies. Appearing in such classics as *John Wick 2*, *Mystic River*, *King of New York* and *Boyz n the Hood*, as well as stage productions such as *Fences*, *Thurgood*, and *Two Trains Running*, Fishburne's unmistakable gravitas and weighty screen presence anchors the program and its educational messaging.

Combining **Laurence Fishburne's** reputation with educational documentary-style content, **"Behind The Scenes with Host Laurence Fishburne"** continues to keep audiences engaged, inspired, and informed, with stories that resonate with viewers on the latest developments throughout the world.

[LEARN MORE ABOUT LAURENCE FISHBURNE](#)

[Play Downtown Project Video](#)



**EDUCATION** IS OUR  
PASSPORT TO THE **FUTURE**,  
FOR **TOMORROW** BELONGS  
TO THE PEOPLE WHO  
PREPARE FOR IT **TODAY**

— MALCOLM X

**#BUILDINGONGreatness**



**Kansas City Kansas  
Community College™**

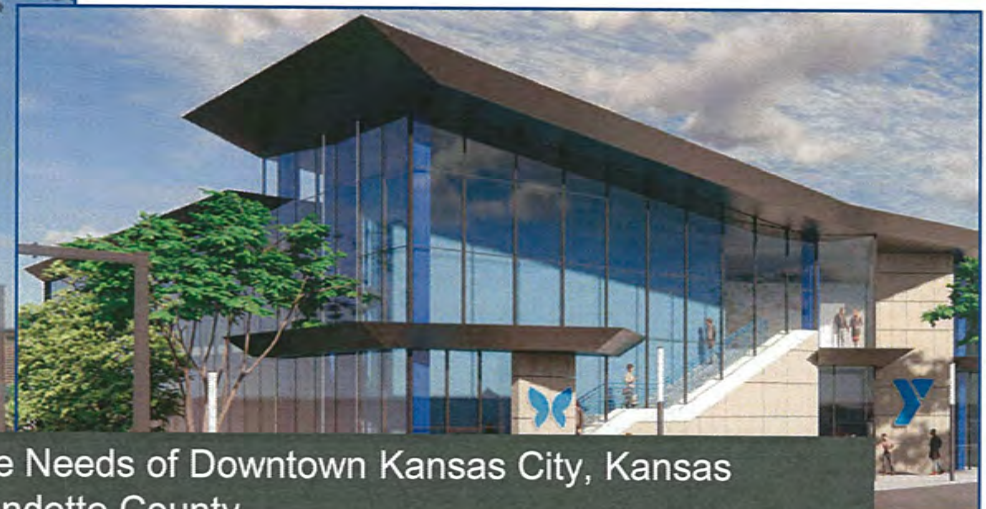
# KCKCC Community Education Center



Anticipated Fundraising Sources	Total Dollar Goal
Kansas City Kansas Community College	\$ 10,000,000
Kansas City Kansas Community College Foundation	\$ 27,000,000
Project Partners	\$ 7,500,000
Local & State Public Funding (Wyandotte County Unified Government; Board of Public Utilities; State)	\$ 9,000,000
Federal Funding - EDA	\$ 3,000,000
New Market Tax Credits (\$15M Project); CDBG	\$ 3,500,000
Other	--
	<b>\$ 60,000,000</b>



# KCKCC Community Education Center



A Comprehensive Solution to Meet the Needs of Downtown Kansas City, Kansas and Wyandotte County





**THANK YOU!  
QUESTIONS?**



Provide hope, end generational poverty, improve the quality of life, and increase the socioeconomic mobility of our residents living in and around downtown Kansas City, Kansas







Kansas City Kansas  
Community College™

7250 STATE AVENUE  
KANSAS CITY, KS 66112

**Dr. Greg Mosier**  
[gmosier@kckcc.edu](mailto:gmosier@kckcc.edu)  
[@KCKCCPrez](https://twitter.com/KCKCCPrez)

 [FACEBOOK.COM/KansasCityKansasCommunityCollege](https://www.facebook.com/KansasCityKansasCommunityCollege)

 [TWITTER.COM/KansasCityKSCC](https://twitter.com/KansasCityKSCC)

 [PINTEREST.COM/KCK\\_CC](https://www.pinterest.com/KCK_CC)

Phone: 913.334.1100



**#WeCreateOurFuture**

**WWW.KCKCC.EDU**

**Approval of Minutes**  
**Regular Session 2-17-21**  
Agenda Item #V



**REGULAR SESSION –WEDNESDAY, FEBRUARY 17, 2021**

STATE OF KANSAS     )  
  ) SS  
CITY OF KANSAS CITY)

The Board of Public Utilities of Kansas City, Kansas (aka BPU, We, Us, Our) met remotely in Regular Session on Wednesday, February 17, 2021 at 6:00 P.M. The following Board Members were on the teleconference: Robert L. Milan, President; Mary Gonzales, Vice President; Rose Mulvany Henry, Secretary; Jeff Bryant, and Thomas Groneman, and Ryan Eidson.

Also on teleconference: William Johnson, General Manager; Angela Lawson, Deputy Chief Counsel; Lori Austin, Chief Financial Officer/Chief Administrative Officer; Steve Green, Executive Director Water Operations; Johnetta Hinson, Executive Director Customer Service; Jeremy Ash, Executive Director Electric Operations; Dong Quach, Executive Director Electric Production; Jerry Ohmes, Executive Director Electric Supply; Jerry Sullivan, Chief Information Officer; Andrew Ferris, Director Electric Supply Planning; David Mehlhaff, Chief Communications Officer, Robert Kamp, IT Project Manager; Dennis Dumovich, Director of Human Resources; and Patrice Townsend, Director Utility Services.

A tape of this meeting is on file at the Board of Public Utilities.

Mr. Milan called the Board Meeting to order at 6:00 P.M. He welcomed all that were listening or viewing the meeting. He stated the COVID-19 pandemic had resulted in a State of Emergency disaster declared by the Governor which made it necessary to conduct the meeting using technology instead of in person. Those wishing to offer comments during the Visitors Comments section could click on the raised hand feature at the bottom of the application or window or press Star 9 and be connected by phone. As always, the public could email or call the BPU with any concerns. The Agenda could be found on the BPU website. If they were using Zoom, it would appear on their screen. Mr. Milan introduced himself and the other Board Members along with the GM, and Legal Counsel.

Roll call was taken and all Board Members were present via teleconference.

**Item #3 – Approval of Agenda**

A motion was made to approve the Agenda by Mr. Groneman, seconded by Ms. Gonzales and unanimously carried.

REGULAR SESSION –WEDNESDAY, FEBRUARY 17, 2021

STATE OF KANSAS     )  
  ) SS  
CITY OF KANSAS CITY)

**Item #4 – Approval of the Regular Session Minutes**

A motion was made to approve the Minutes of the Regular Session of February 3, 2021 by Ms. Gonzales, seconded by Ms. Mulvany Henry, and unanimously carried.

**Item #5 – Public Comments**

Mr. Johnson asked Mr. Robert Kamp, IT Project Manager, if there were any visitors wishing to speak.

Mr. Kamp said that no one had their hand raised via teleconference.

**Item #6 – General Manager’s Reports**

- i. *COVID-19 Update:* Mr. Dumovich, Director of Human Resources, gave an update on company COVID-19 matters.
- ii. *Preliminary December 2020 Financials:* Ms. Lori Austin, Chief Financial Officer/Chief Administrative Officer, presented the December 2020 Financials with a PowerPoint presentation (see attached).

Ms. Austin and Mr. Andrew Ferris, Director Electric Supply Planning, answered questions from the Board.

- iii. *Impact of COVID on Regional Utilities:* Mr. David Mehlhaff, Chief Communications Officer, shared a PowerPoint presentation to discuss the impact that the COVID-19 pandemic had on both the community utility and the regional utilities (see attached).

Mr. Johnson and Mr. Mehlhaff answered questions from the Board.

- iv. *Introduction of new CIO –* Mr. Johnson introduced Mr. Jerry Sullivan, Chief Information Officer. Mr. Sullivan shared with the Board, via PowerPoint, information about his background and also his goals and initiatives for the IT department (see attached).



REGULAR SESSION –WEDNESDAY, FEBRUARY 17, 2021

STATE OF KANSAS     )  
  ) SS  
CITY OF KANSAS CITY )

- v. *Miscellaneous Comments:* Mr. Johnson asked Mr. Jerry Ohmes, Executive Director Electric Supply, to give the Board an update on the rolling black out situation that had just occurred due to the extreme cold weather.

Mr. Ohmes began his update with an explanation of what happened with the short supply of natural gas. Residential customers and businesses throughout the center part of the country were competing for this resource. Freeze offs had made it impossible to get the gas out of the ground. The frigid temperatures were also hard on thermal units; coal and oil.

Prior to March 2014 BPU was its own balancing authority. We had our own generation to offset our own customer demand. That responsibility was transferred to the Southwest Power Pool, the balancing authority for a 17-state region. He then explained the levels of Energy Emergency Alerts.

- EEA1 dictated that all member utilities have their available generation on line and available to them.
- EEA2 called on load management procedures to be put in affect. It called for public appeals to reduce load. Any member utility that had a demand side management program was to execute those and utility load conservation measures were to be in place.
- EEA3 meant that load interruption was imminent or in progress.

Mr. Ohmes went through the various alerts that transpired over the two-day period of February 15 and 16.

Mr. Ohmes and Mr. Johnson answered questions from the Board.

**Item #7 – Board Comments**

Mr. Eidson wanted to thank all of the teammates who were working out in the cold, making sure that we had water and electricity.

Mr. Groneman echoed Mr. Eidson comments and welcomed Mr. Sullivan to BPU. He also thanked Mr. Ohmes for his update.

REGULAR SESSION –WEDNESDAY, FEBRUARY 17, 2021

STATE OF KANSAS     )  
  ) SS  
CITY OF KANSAS CITY )

Mr. Bryant echoed the thanks and was happy that all the employees worked safely in the harsh weather.

Ms. Gonzales echoed thanks to the water crews and linemen and all of those working in the extreme weather conditions.

Ms. Mulvany Henry echoed the comments thanking all of the employees throughout the utility.

Mr. Milan echoed all of the above comments.

**Item #9 – Adjourn**

A motion was made to adjourn the meeting at 7:47 P.M. by Ms. Gonzales, seconded by Ms. Mulvany, and carried unanimously.

ATTEST:

APPROVED:

\_\_\_\_\_  
Secretary

\_\_\_\_\_  
President



# December 2020 Preliminary Financial Results

February 17, 2020

## 2020 Billed kWh (YTD Jan – Dec)

	(CY) 2020 YTD	(PY) 2019 YTD	
Electric			
Residential	571,889,033	585,518,826	
Commercial	902,913,678	967,403,163	
Industrial	514,557,113	567,377,778	
	1,989,359,824	2,120,299,767	-6.2%

Lower usage in 2020 compared to 2019 due to COVID-19 shutdown of businesses.

Weather impact for the winter months within Residential and Small Commercial

Residential –down 2%

Commercial – down 7%

Industrial – down 9%



## 2020 Billed CCF's (YTD Jan – Dec)

	(CY) 2020 YTD	(PY) 2019 YTD	
Water			
Residential	3,575,336	3,403,147	
Commercial	2,528,512	2,651,373	
Industrial	1,867,427	1,948,116	
	<b>7,971,275</b>	<b>8,002,636</b>	<b>-0.4%</b>

Slightly lower usage compared to 2019 due to business shutdowns as a result of COVID-19

Residential – Up 5%      Commercial – Down 4.5%      Industrial - Down 4%



# Financial Results

## Revenues – December 2020

	(CY) 2020 December	(PY) 2019 December		Budget 2020 December	(CY) 2020 December	
Electric	\$ 11.174	\$ 28.989		\$ 23.518	\$ 11.174	
Water	3.988	3.353		4.295	3.988	
Combined	\$ 15.162	\$ 32.342	-53.1%	\$ 27.813	\$ 15.162	-45.5%

\*\*Dollars in millions

**Actual Compared to 2020 Budget**

Electric down 53%  
Water down 7%

Recognized ERC Over Collection for 3<sup>rd</sup>/4<sup>th</sup> Quarter of 2020 of \$11.7 million. This will be recognized as revenue and amortized over the next 6 months (Jan-Jun 2021)



## Revenues – 2020 YTD

	(CY) 2020 YTD	(PY) 2019 YTD		Budget 2020 YTD	(CY) 2020 YTD	
Electric	\$ 265.592	\$ 286.321		\$ 289.832	\$ 265.592	
Water	52.425	50.845		53.328	52.425	
Combined	\$ 318.017	\$ 337.166	-5.7%	\$ 343.160	\$ 318.017	-7.3%

\*\*Dollars in millions

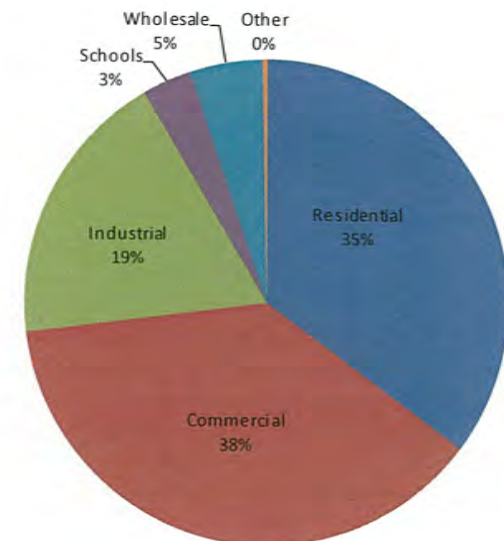
### Variance – YTD comparing Budget to Actual for 2020

Electric: *Down 8%*

Residential **(\$3.3M)**  
Commercial **(\$7.0M)**  
Industrial **(\$2.8M)**  
Schools **(\$1.2M)**

Water: *Down 2%*

Residential **(\$170K)**  
Commercial **(\$1.1M)**  
Industrial **\$700K**



*Recognized \$5.5M deferral of revenue YTD from the 2019 ERC in 2020*

*Reduced revenue by \$11.7M (Over Collection) from the 2020 ERC*

## Operating Expenses – December 2020

	(CY) 2020 December	(PY) 2019 December		Budget 2020 December	(CY) 2020 December	
Electric	\$ 24.792	\$ 34.752		\$ 18.238	\$ 24.792	
Water	3.674	3.978		3.037	3.674	
Combined	\$ 28.466	\$ 38.730	-26.5%	\$ 21.275	\$ 28.466	33.8%

\*\*Dollars in millions

### Variance – Comparing Budget to Actual for 2020

**Electric** – up 36%

Production	- 70% up
Purchased Power	- 41% up
Fuel	- 4% down
T&D	- 62% up
G &A	- 40% up

**Water** – up 21%

Production	- 3% up
T&D	- 19% up
G &A	- 60% up



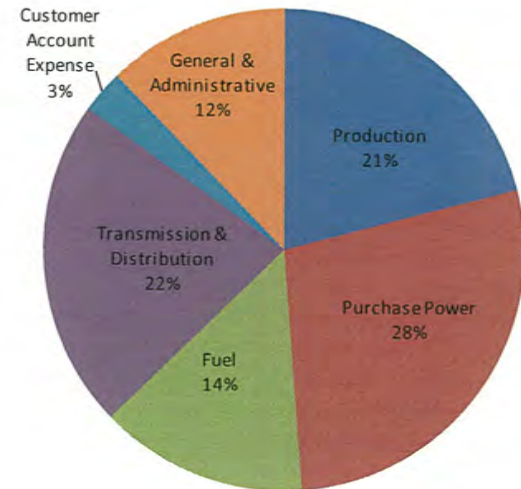
## Operating Expenses – 2020 YTD (Total)

	(CY) 2020 YTD	(PY) 2019 YTD		Budget 2020 YTD	(CY) 2020 YTD	
Electric	\$ 207.711	\$ 220.637		\$ 218.496	\$ 207.711	
Water	35.234	37.957		37.898	35.234	
Combined	\$ 242.945	\$ 258.594	-6.1%	\$ 256.394	\$ 242.945	-5.2%

\*\*Dollars in millions

### Actual Compared to 2020 Budget

- Electric down 5%
- Water down 7%





# Financial Results

## Operating Expenses – 2020 YTD less Depreciation

	(CY) 2020 YTD	(PY) 2019 YTD		Budget 2020 YTD	(CY) 2020 YTD	
Electric	\$ 178.191	\$ 192.611		\$ 190.360	\$ 178.191	
Water	27.281	30.148		30.118	27.281	
Combined	\$ 205.472	\$ 222.759	-7.8%	\$ 220.478	\$ 205.472	-6.8%

\*\*Dollars in millions

Variance – YTD comparing Budget to Actual 2020

Electric:

Purchased Power \$500K  
 Fuel (\$ 3.8M)  
 Production (\$ 2.1M)  
 T&D (\$ 2.1M)  
 G&A (\$4.4M)

Water:

Production (\$926K)  
 T&D (\$1.2M)  
 G&A (\$850K)





## Change in Net Position – December 2020

	(CY) 2020 December	(PY) 2019 December	Budget 2020 December	(CY) 2020 December
Electric	\$ (17.398)	\$ (10.092)	\$ 0.907	\$ (17.398)
Water	0.123	(1.254)	0.640	0.123
Combined	\$ (17.275)	\$ (11.346)	\$ 1.547	\$ (17.275)

\*\*Dollars in millions



# Financial Results

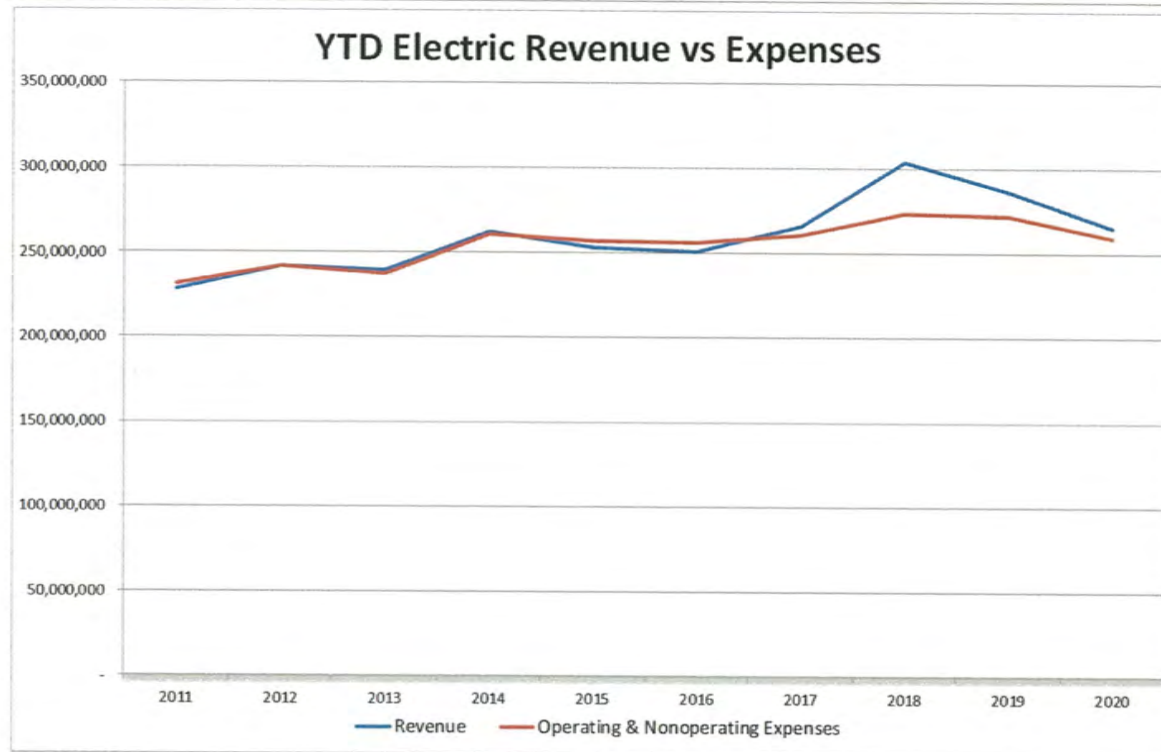
## Change in Net Position – 2020 YTD

	(CY) 2020 YTD	(PY) 2019 YTD	Budget 2020 YTD	(CY) 2020 YTD
Electric	\$ 6.227	\$ 12.013	\$ 17.599	\$ 6.227
Water	9.240	4.175	6.875	9.240
Combined	\$ 15.467	\$ 16.188	\$ 24.474	\$ 15.467

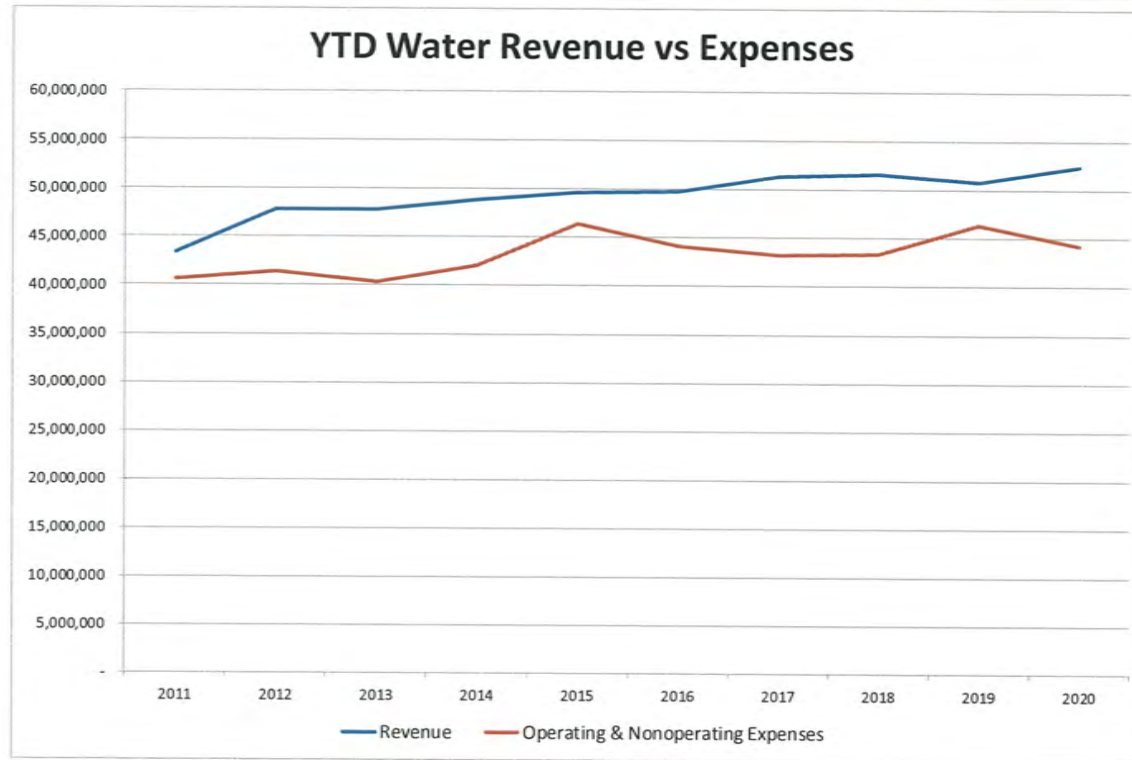
\*\*Dollars in millions



# Financial Results – 10 Year Trend



# Financial Results – 10 Year Trend





## Cash Position

	(CY) 2020 December	(PY) 2019 December	2020 November
Combined (E&W)	\$ 45.43	\$ 51.88	\$ 52.98
Days Cash-on-Hand	81	85	89

\*\*Dollars in millions

## Balance Sheet: Notables

	(CY) 2020 December	(PY) 2019 December
Fuel Inventory	\$ 7.694	\$ 6.043
Bond Dollars 2016C (Elec T&D)	\$ 1.542	\$ 14.660
Bond Dollars 2020A (Elec)	\$ 10.000	\$ -

\*\*Dollars in millions



## Capital Spending

	Capital Spending (CIP)		2020 Budget	
	(CY) 2020 YTD	(PY) 2019 YTD		
Electric	\$ 39.45	\$ 49.87	\$ 41.27	
Water	8.23	6.72	12.73	
Common	2.53	0.46	4.60	
<b>Total YTD Capital</b>	<b>\$ 50.21</b>	<b>\$ 57.04</b>	<b>\$ 58.60</b>	<b>Remaining 14%</b>

\*\*Dollars in millions

Major projects in 2020:

- Rosedale Project - \$13.5M (Bond Reimbursed)
- N1 Bottom Ash Handling System- \$4.5M
- Leavenworth Road-Phase 2 - \$2.7M
- Water Leak, Valve, System Imp. - \$2.1M
- UG/CMIP Water Distribution - \$2.5M

## Debt Coverage

	(CY) 2020 December	(PY) 2019 December
Electric	1.94	2.01
Water	2.15	1.72
Combined	1.98	1.98

### Debt Coverage w/o PILOT

	(CY) 2020 December	(PY) 2019 December
Electric	1.35	1.40
Water	1.71	1.29
Combined	1.42	1.40

Financial Guideline Target 1.6 to 2.1 times with PILOT





# Impact of COVID-19 on Regional Utilities

February 17, 2021



# Impact on KC Metro Utilities

---

- Loss of demand from both commercial and industrial sectors
  - Demand lower than 2008-2009 financial crisis
- Residential use rose because of many people working from their homes
- Revenue challenges
  - Collection shortfalls
  - Continuing service to non-paying customers







# Business Impact on BPU

- Some large industrial & commercial customers shut down production for a couple weeks while others curtailed operations which resulted in reduced loads
- August/2020 - 815 KCK companies large and small were polled by WYEDC (manufacturing, logistics, service and office companies)
  - 78% fully operational
  - 61% Received federal loan assistance
  - 55% experienced sales decreases
  - 24% experienced supply chain problems
  - 21% laid off employees (1,139)
- December/2020 - 491 KCK companies contacted
  - 83% fully operational
  - 6% Received CARES Act Grants
  - 14% downsized because of sales decreases
  - 36% experienced supply chain problems
  - 8% laid off employees (395)
- A number of small commercial businesses never reopened or have closed since pandemic began



# BPU Response to Pandemic

- Issued voluntary moratorium suspending disconnects
- Ceased all non-essential spending including \$19 million in capital improvement projects
- Increased PaySite Kiosk locations
  - Removed fees
- Started promoting various payment options
- Encouraged customers to stay current on their accounts to avoid getting too far behind and encouraged them to seek utility assistance or make payment arrangements
- Closed customer service lobby and all facilities from outside visitors
- Changed Board meeting format to virtual
- Refreshed payment option information on website



# Communications

- Letter to the community from the General Manager
  - We are all in this together, offering assistance shared steps taken to protect the public
- Keeping workers safe
- Promoting various pay options and constant reminders to stay current on their bill
- Voluntarily began & extended moratoriums on disconnects
- Urged businesses to flush water lines before reopening
- Promoted energy assistance/hardship funds and continue to do so
- Announced lifting of temporary moratorium on disconnects on June 1<sup>st</sup>
- Slowly ramped up disconnects
- On-going dialogue with congressional leaders regarding utility assistance funding
- Implemented new suspension of disconnects through February 28th

# Bill Pay Options Page

## BILL PAY OPTIONS



RESIDENTIAL > BILLING > BILL PAY OPTIONS

### Choose A Way To Pay That's Convenient For You

Paying your utility bill should be as easy as flipping on the light switch. That's why BPU gives you payment options that fit your life. So you can pay, however – and wherever – works best for you.



#### ONLINE

Secure, 24/7 payment using a credit card or bank account online

OR

Set up an Automatic Payment Plan for more convenience with your monthly payments.

[Customer Login](#)



#### KIOSK

Pay at any of our PaySite kiosks in the greater Kansas City area.

Click for a list of participating locations or call 1-877-876-7076

[Kiosk Locations](#)



#### FLEXPAY

Looking for even more payment flexibility? With FlexPay, you create an account that pays your bill in small amounts during the month. Click below for more info on the FlexPay program.

[Learn More](#)



#### MAIL

Simply send your payment using check or money order.

Kansas City Board of Public Utilities  
PO Box 219661  
Kansas City, Missouri 64121



#### PHONE

Pay by phone 24/7 using a credit card or bank account by calling 1-855-BPU-BILL

Need to speak to a customer service representative? Please call 913-573-9190



#### DROP BOX


Make a check or money order payment 24/7 via the Drop Box outside the door of the Customer Service Lobby  
540 Minnesota Avenue  
Kansas City, Kansas 66101



# Direct Mail Postcards

**BPU gives you a variety of ways to pay your bill.**

- ONLINE:** Visit BPU.com 24/7 to securely pay with a credit card or set up an Automatic Payment Plan with a bank account.
- FLEXPAY™:** Create an account for a flexible way to pay as you go. Visit bpu.com for more info.
- KIOSK:** Pay with cash, check or a card. To find the nearest kiosk, call 1-877-876-7076 or go to [paysitekiosklocator.com](http://paysitekiosklocator.com)
- PHONE:** Call 1-855-BPU-BILL and pay with a credit card or bank account.
- DROP BOX:** Drop off a check or money order payment at our Drop Box at 540 Minnesota Ave., Kansas City, KS 66101.
- MAIL:** Send a check or money order to: KC Board of Public Utilities, PO Box 219661, Kansas City, MO 64121.



**Pick Your Way To Pay**

**ONLINE**

Visit [bpu.com](http://bpu.com) and click PAY BILL.

**FLEXPAY™**

Create an account and pay as you go.

**KIOSK**

Visit one of our convenient PaySite® kiosks.

**PHONE**

Pay 24/7 by calling 1-855-BPU-BILL.


**DROP BOX**

Drop off a check or money order payment.

**MAIL**

Mail a check or money order.

**FOR MORE INFORMATION GO TO [BPU.COM](http://BPU.COM)**



540 Minnesota Avenue  
Kansas City, KS 66101

John A. Sample  
1000 Any Street  
City, ST Zip





# Outdoor Banner

**KANSAS CITY BPU**  
THE POWER OF COMMUNITY

## EASY WAYS TO PAY

Pick a payment option that fits your needs.

- ONLINE** (Icon: Laptop)
- FLEXPAY™** (Icon: Flexipay logo)
- KIOSK** (Icon: Kiosk screen)
- PHONE** (Icon: Smartphone)
- DROP BOX** (Icon: Envelope)
- MAIL** (Icon: Envelope)

**VISIT BPU.COM**





# Direct Mail Postcards

## Our PaySite® Payment Kiosks





**KANSAS CITY**  
**BPU**  
THE POWER OF COMMUNITY



**Finding the nearest PaySite® kiosk is simple. Use your phone and...**

- A convenient way to pay
- Located throughout the greater Kansas City area
- See all kiosk sites by scanning the code below or visiting [bpu.com/kiosks](http://bpu.com/kiosks)

Payments made before 3:00 p.m. will post to your account the same day. Payments made after 3:00 p.m. will post to your account after 8:00 a.m. the next business day.

Pay with cash or checks (cards not accepted).



**For kiosk locations near you, just scan the code.**

OR

**Call 1-877-876-7076 for kiosk location information.**

**Offer convenience close to home.**

Visit [bpu.com](http://bpu.com) for details



642 Minnesota Avenue  
Kansas City, KS 64101

John A. Sample  
1000 Any Street  
City, ST Zip





# COVID-19 Impact to Date

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- Majority of our residential customers stayed current on their bills
- Kiosk payments rose 70% and continue to rise
- Website traffic increased by 22%
- Residential sales up slightly
- Commercial sales down
- Industrial sales down







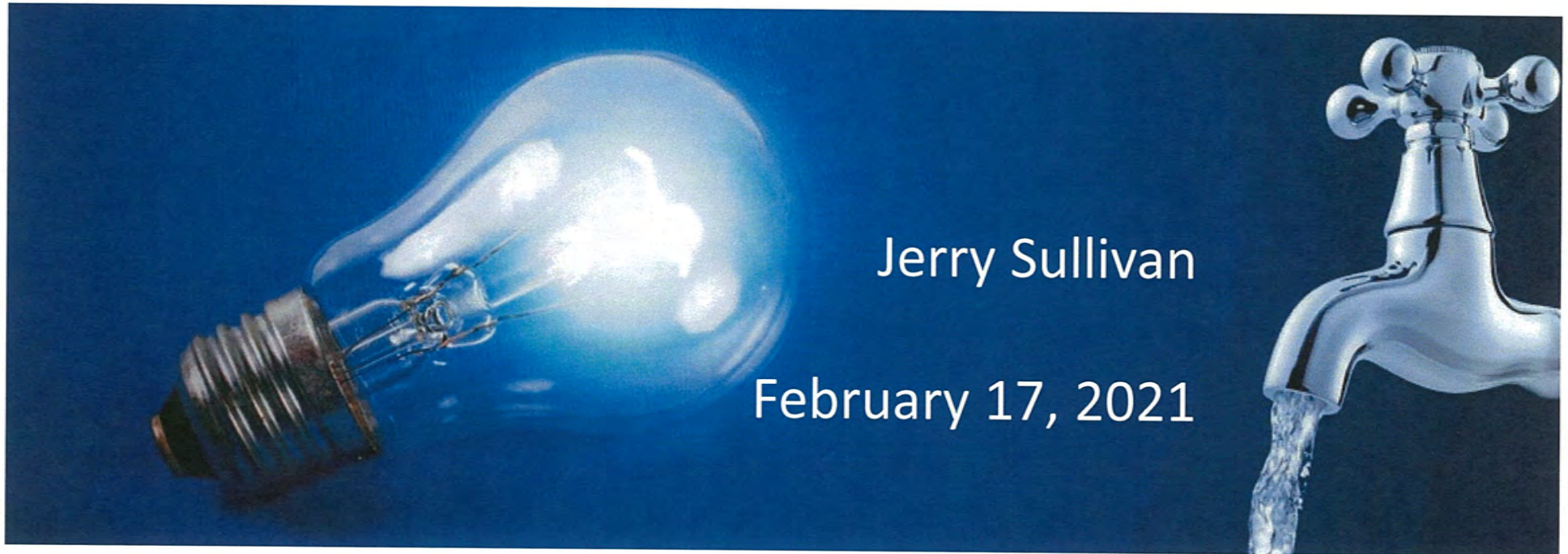
Questions?

David Mehlhaff  
Kansas City Board of Public Utilities





# CIO Introduction



Jerry Sullivan

February 17, 2021



## But First...

- I am glad to be here!! Love to be at Kansas City BPU !!
- Being a CIO again is an honor and I look forward to the opportunity
- My observation is that BPU is:



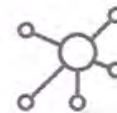
– the right *Size Utility*



– the right *Leadership*







– the right *Technology*



– and the right *IT team*

# Topics / Agenda

	<b>Jerry's Background</b>	Who is Jerry?
 	<b>Technology Strategy</b>	Goals / Technology Roadmap
	<b>IT Assessment</b>	My Initial Observations





# Who is Jerry?



## EDUCATION



7 years as CIO

**OUC**   
 The Reliable One  
 Electric & Water Municipal Utility  
 (~ 250,000 meters)



# BPU Info. Technology High Level Goals



Provide a *reliable* IT ecosystem that meets the needs of our employees, customers and community



Expand technological capabilities to improve *customer satisfaction*



Lead technology *innovation* through knowledge, collaboration, and strategic *partnerships* with our major technology suppliers



# IT's Key Initiatives

- Cyber Security Program
- Disaster Recovery / Business Continuity
- Meter Data Management Continuous Improvement
- Upgrade Storage Area Network (SAN)
- Replace End-of-Life Data Center Servers and Equipment

Provide a reliable IT ecosystem



- OMS Upgrade (outage maps, weather overlays, scalability with mobile devices)
- Bill Print separating UG and BPU billing determinates
- App Services functionality to improve move-in capability
- Mobility for hand-held devices in field
- Laptop deployment for employees

Expand technological capabilities to improve customer satisfaction



- Continue Digitalization across the Enterprise
- Improving the Connectivity Model and utilizing Data Analytics and MDM
- Expand Data Visualization
- MV90 (industrial meter) automation for data imports
- Workforce Productivity

Lead technology innovation





# BPU IT Statistics

## Growth in Data, Hardware, Applications, and Staff - 2010 vs. 2021

	Hardware / Software							Staffing		
	Servers	Storage in Terabytes (TB)	Data Backed up in TB	Switches	Routers	Major Core Applications	Business Applications	Contractors	Employees	Total Staffing
2010	174	59	14	130	1	4	170	16	11	27
2021	314	681	409	270	709	11	140	15	31	46
	80%	986%	New	108%	New	175%	18%	-6%	182%	70%

Major new applications: GIS 1, Integration (ESB) 2, Meter Data Management 2, NetSense Meter Head End System 2, Budgeting 1, Maximo Asset Management 2, Oracle Fusion Financials 1 = **staff for new apps is 11**

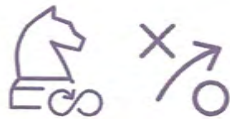
Plus **new staff** for Cyber Security 1, Network 1, and Help Desk Support 3, Server Storage 3 = **8**. Total 19



# Technology



Cyber Security	Data Center	Network	Applications	Data Analytics
<p>Top 10% But we are continuing the vigilance</p>	<p>Disaster Recovery (DR) and Business Continuity are next steps</p>	<p>Very good, very similar to other large public power companies, e.g., OUC</p>	<p>On premise, very similar to other large public power companies, e.g., OUC</p>	<p>Recently purchased Data Visualization tool, and path forward is to embed this in business unit capabilities.</p>



Strategy	Budget	Disaster Recovery	Standardization / Governance	Organizational Change Mgmt
<p>Alignment with corporate goals</p> <p>SMART goals</p> <ul style="list-style-type: none"> <li>• Specific</li> <li>• Measurable</li> <li>• Assignable</li> <li>• Realistic</li> <li>• Time-based</li> </ul>	<p>Thorough process.</p> <p>Would benefit from drill down capabilities afforded by Data Analytics &amp; Visualization platforms</p>	<p>Projects in place for 2021 for reliability and redundancy (High Priority)</p> <p>Project in place for Business Continuity in 2021 (High Priority)</p>	<p>Would benefit from a 3 year horizon to standardize hardware, software, and keep up with software releases and patches</p>	<p>Would benefit from a program to make technology adoption easier with awareness, training, and follow-up</p>



# People



Contractors	Many hats	Knowledge	Training	Testing
<p>Knowledgeable, specialists, and long term staff augmentation (would look to re-evaluate contractor/staff ratios)</p>	<p>We do everything that a large utility such as Evergy, or Exelon does e.g. Cyber Security, Billing, financials --- with aplomb</p>	<p>Staff quite capable, experts in their field, and have long tenure, and experience</p>	<p>Opportunity here for cross – training, and learning current technologies and applications, e.g., data analytics, cloud-based platforms, AI, and data integrations</p>	<p>Opportunity to reduce load on users conducting testing, to enable automated testing and full testing before go-live events.</p> <p>(Better safe then sorry --- Quality at go live!)</p>

# What's Next?

- Focus areas.....
- The Basics (all planned, all budgeted):
  - Bill Print Project (separate UG and BPU bill determinants)
  - Cyber Security projects (more third party monitoring, penetration testing)
  - Disaster Recovery (what happens when the data center goes down)
  - Business Continuity (what happens when the lights go out)
  - Maximo Asset Management (optimizing and maintaining the utilities assets)
  - Standardization, patches, releases (keeping pace with updates)
  - And 57 IT projects (w/ two project managers)
- Glad to be here!





**Thank you!**





**BOARD OF PUBLIC  
UTILITIES  
of  
Kansas City, Kansas**



**Preliminary Monthly Financial Statements**

**Unaudited**

**For the Period Ending**

**January 31, 2021**

**Prepared By Accounting**

**KANSAS CITY, KANSAS  
BOARD OF PUBLIC UTILITIES**



**Preliminary January 2021  
Financial Statements**

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**KANSAS CITY BOARD OF PUBLIC UTILITIES**  
**COMBINING UNAUDITED BALANCE SHEET**  
**FOR THE PERIOD ENDING**  
**January 2021 And January 2020**



**ASSETS**

**CAPITAL ASSETS**

	ELECTRIC UTILITY		WATER UTILITY		COMBINED	
	Current Period	Last Year	Current Period	Last Year	Current Period	Last Year
Property, Plant and Equipment	1,404,018,948	1,458,646,220	417,784,837	393,488,273	1,821,803,785	1,852,134,493
Accumulated Depreciation	(715,538,708)	(735,671,996)	(155,264,057)	(147,287,729)	(870,802,765)	(882,959,725)
Acquisition Adjustment	25,123,690	26,324,823	-	-	25,123,690	26,324,823
Plant in Service, Net	713,603,930	749,299,047	262,520,780	246,200,544	976,124,710	995,499,591
Construction Work In Progress	78,485,677	103,210,057	10,538,371	26,929,584	89,024,048	130,139,641
<b>CAPITAL ASSETS, NET</b>	<b>\$ 792,089,607</b>	<b>\$ 852,509,104</b>	<b>\$ 273,059,151</b>	<b>\$ 273,130,128</b>	<b>\$ 1,065,148,758</b>	<b>\$ 1,125,639,232</b>

**CURRENT ASSETS**

Cash & Marketable Securities	13,842,188	25,042,138	2,514,006	860,092	16,356,194	25,902,230
Economic Development Fund	350,000	350,000	150,000	150,000	500,000	500,000
Reserve - Public Liability	800,000	800,000	200,000	200,000	1,000,000	1,000,000
Reserve - Worker's Comp	880,000	880,000	220,000	220,000	1,100,000	1,100,000
Capital Debt Reduction	-	-	6,290,000	6,290,000	6,290,000	6,290,000
Rate Stabilization	9,156,273	9,156,273	-	-	9,156,273	9,156,273
System Development Reserve	-	-	9,949,676	9,373,900	9,949,676	9,373,900
Accounts Receivable	23,534,752	23,900,371	3,667,526	3,349,789	27,202,278	27,250,160
Accounts Receivable Unbilled	11,371,735	11,923,135	2,682,894	2,490,897	14,054,629	14,414,032
Allowance for Doubtful Account	(321,105)	(129,652)	(30,449)	(12,118)	(351,554)	(141,770)
Plant & Material Inventory	17,684,789	18,968,576	2,573,570	2,390,102	20,258,359	21,358,678
Fuel Inventory	5,324,458	4,223,119	-	-	5,324,458	4,223,119
Prepaid Insurance	1,970,058	1,390,728	192,128	19,418	2,162,186	1,410,146
Fuel/Purchase Power Deferred	-	-	-	-	-	-
Other Current Assets	642,370	152,068	2,845	(75,293)	645,215	76,775
Intercompany	31,965,923	33,305,940	(31,965,923)	(33,305,940)	-	-
<b>TOTAL CURRENT ASSETS</b>	<b>\$ 117,201,441</b>	<b>\$ 129,962,696</b>	<b>\$ (3,553,727)</b>	<b>\$ (8,049,153)</b>	<b>\$ 113,647,714</b>	<b>\$ 121,913,543</b>





**KANSAS CITY BOARD OF PUBLIC UTILITIES**  
**COMBINING UNAUDITED BALANCE SHEET**  
**FOR THE PERIOD ENDING**  
**January 2021 And January 2020**



	ELECTRIC UTILITY		WATER UTILITY		COMBINED	
	Current Period	Last Year	Current Period	Last Year	Current Period	Last Year
<b>NON CURRENT ASSETS</b>						
<b>RESTRICTED ASSETS</b>						
Debt Service Fund	19,701,697	22,500,219	4,110,311	4,442,330	23,812,008	26,942,549
Construction Fund 2016A	-	-	-	-	-	-
Construction Fund 2016C	1,542,944	10,980,640	-	-	1,542,944	10,980,640
Construction Fund 2020A	10,000,435	-	-	-	10,000,435	-
Improvement & Emergency Fund	1,350,000	1,350,000	150,000	150,000	1,500,000	1,500,000
Customer Deposits Reserve	6,141,763	5,821,147	1,266,995	1,238,432	7,408,758	7,059,579
<b>TOTAL RESTRICTED ASSETS</b>	<b>\$ 38,736,839</b>	<b>\$ 40,652,006</b>	<b>\$ 5,527,306</b>	<b>\$ 5,830,762</b>	<b>\$ 44,264,145</b>	<b>\$ 46,482,768</b>
Debt Issue Costs	-	-	-	-	-	-
System Development Costs	354,585	516,607	52,834	69,289	407,419	585,896
Notes Receivable	30,202	42,529	-	-	30,202	42,529
Deferred Debits						
Net Pension Assets	5,764,658	-	1,441,164	-	7,205,822	-
Regulatory Asset	69,576,575	-	-	-	69,576,575	-
<b>TOTAL NON CURRENT ASSETS</b>	<b>\$ 114,462,859</b>	<b>\$ 41,211,142</b>	<b>\$ 7,021,304</b>	<b>\$ 5,900,051</b>	<b>\$ 121,484,163</b>	<b>\$ 47,111,193</b>
<b>TOTAL ASSETS</b>	<b>\$ 1,023,753,907</b>	<b>\$ 1,023,682,942</b>	<b>\$ 276,526,728</b>	<b>\$ 270,981,026</b>	<b>\$ 1,300,280,635</b>	<b>\$ 1,294,663,968</b>
<b>DEFERRED OUTFLOWS OF RESOURCES</b>						
Deferred Debt - 2012A Refunding	-	3,798,156	-	928,812	-	4,726,968
Deferred Debt - 2014A Refunding	1,508,674	2,092,676	501,328	695,390	2,010,002	2,788,066
Deferred Debt - 2016B Refunding	-	118,006	-	17,633	-	135,639
Deferred Debt - 2016B Refunding	2,034,487	2,184,265	51,558	55,353	2,086,045	2,239,618
Deferred Debt - 2020B Refunding	2,451,750	-	604,914	-	3,056,664	-
Deferred Debt - Pension	46,760,495	59,136,853	11,716,461	14,810,550	58,476,956	73,947,403
Deferred Debit - OPEB	132,750	152,676	33,187	38,169	165,937	190,845
<b>TOTAL DEFERRED OUTFLOWS OF RESOURCES</b>	<b>\$ 52,888,156</b>	<b>\$ 67,482,632</b>	<b>\$ 12,907,448</b>	<b>\$ 16,545,907</b>	<b>\$ 65,795,604</b>	<b>\$ 84,028,539</b>
<b>TOTAL ASSETS AND DEFERRED OUTFLOWS</b>	<b>\$ 1,076,642,063</b>	<b>\$ 1,091,165,574</b>	<b>\$ 289,434,176</b>	<b>\$ 287,526,933</b>	<b>\$ 1,366,076,239</b>	<b>\$ 1,378,692,507</b>



**KANSAS CITY BOARD OF PUBLIC UTILITIES**  
**COMBINING UNAUDITED BALANCE SHEET**  
**FOR THE PERIOD ENDING**  
**January 2021 And January 2020**



	ELECTRIC UTILITY		WATER UTILITY		COMBINED	
	Current Period	Last Year	Current Period	Last Year	Current Period	Last Year
<b>NET POSITION</b>						
Net Position	325,258,285	318,653,047	163,068,066	153,809,068	488,326,351	472,462,115
<b>TOTAL NET POSITION</b>	<b>\$ 325,258,285</b>	<b>\$ 318,653,047</b>	<b>\$ 163,068,066</b>	<b>\$ 153,809,068</b>	<b>\$ 488,326,351</b>	<b>\$ 472,462,115</b>

**LIABILITIES**

**LONG TERM DEBT - REVENUE BOND**

Principal	572,646,618	587,714,380	59,894,386	62,475,236	632,541,004	650,189,616
Government Loans	2,743,719	2,963,066	23,987,388	26,734,993	26,731,107	29,698,059
<b>TOTAL LONG TERM DEBT</b>	<b>\$ 575,390,337</b>	<b>\$ 590,677,446</b>	<b>\$ 83,881,774</b>	<b>\$ 89,210,229</b>	<b>\$ 659,272,111</b>	<b>\$ 679,887,675</b>

**DEFERRED CREDITS**

Accum Provision for Benefits	-	-	-	-	-	-
Pension Obligation	-	26,096,694	-	6,524,174	-	32,620,868
OPEB Obligation	40,973,767	40,523,316	10,243,442	10,130,829	51,217,209	50,654,145
Const Contract Retainage Payable - Noncurrent	-	-	-	-	-	-
<b>TOTAL DEFERRED CREDITS</b>	<b>\$ 40,973,767</b>	<b>\$ 66,620,010</b>	<b>\$ 10,243,442</b>	<b>\$ 16,655,003</b>	<b>\$ 51,217,209</b>	<b>\$ 83,275,013</b>

**CURRENT LIABILITIES**

Current Maturities LT Debt	18,728,050	18,981,300	6,666,950	5,718,700	25,395,000	24,700,000
Current Maturities-Govt Loans	432,922	213,575	2,939,130	2,721,527	3,372,052	2,935,102
Interest on Revenue Bonds	8,652,320	11,078,229	603,567	1,259,329	9,255,887	12,337,558
Customer Deposits	6,141,763	5,821,147	1,266,995	1,238,432	7,408,758	7,059,579
Accounts Payable	9,024,990	16,268,775	2,803,352	3,566,677	11,828,342	19,835,452



**KANSAS CITY BOARD OF PUBLIC UTILITIES**  
**COMBINING UNAUDITED BALANCE SHEET**  
**FOR THE PERIOD ENDING**  
**January 2021 And January 2020**



	ELECTRIC UTILITY		WATER UTILITY		COMBINED	
	Current Period	Last Year	Current Period	Last Year	Current Period	Last Year
Payroll & Payroll Taxes	9,455,424	6,712,218	2,447,567	2,135,633	11,902,991	8,847,851
Benefits & Reclaim	985,725	1,245,725	-	-	985,725	1,245,725
Accrued Claims Payable Public Liab	214,694	254,917	189,218	203,272	403,912	458,189
Accrued Claims Payable-WC	848,082	1,229,818	357,601	390,482	1,205,683	1,620,300
Other Accrued Liabilities	10,778,592	6,283,539	72,799	16,713	10,851,391	6,300,252
Const Contract Retainage Payable - Current	-	1,311,525	-	442,365	-	1,753,890
Payment in Lieu of Taxes	2,133,229	2,294,444	417,478	434,880	2,550,707	2,729,324
<b>TOTAL CURRENT LIABILITIES</b>	<b>\$ 67,395,791</b>	<b>\$ 71,695,212</b>	<b>\$ 17,764,657</b>	<b>\$ 18,128,010</b>	<b>\$ 85,160,448</b>	<b>\$ 89,823,222</b>
<b>TOTAL LIABILITIES</b>	<b>\$ 683,759,895</b>	<b>\$ 728,992,668</b>	<b>\$ 111,889,873</b>	<b>\$ 123,993,242</b>	<b>\$ 795,649,768</b>	<b>\$ 852,985,910</b>
<b>DEFERRED INFLOWS OF RESOURCES</b>						
Recovery Fuel/Purchase Power	9,718,934	4,621,363	-	-	9,718,934	4,621,363
Deferred Credit Pension	54,861,001	35,178,114	13,715,250	8,794,528	68,576,251	43,972,642
Deferred Credit OPEB	3,043,948	3,720,382	760,987	930,095	3,804,935	4,650,477
<b>TOTAL DEFERRED INFLOWS OF RESOURCES</b>	<b>\$ 67,623,883</b>	<b>\$ 43,519,859</b>	<b>\$ 14,476,237</b>	<b>\$ 9,724,623</b>	<b>\$ 82,100,120</b>	<b>\$ 53,244,482</b>
<b>TOTAL LIABILITIES, NET POSITION AND DEFERRED INFLOWS RESOURCES</b>	<b>\$ 1,076,642,063</b>	<b>\$ 1,091,165,574</b>	<b>\$ 289,434,176</b>	<b>\$ 287,526,933</b>	<b>\$ 1,366,076,239</b>	<b>\$ 1,378,692,507</b>





**KANSAS CITY BOARD OF PUBLIC UTILITIES**  
**Statements of Revenues, Expenses, and Change in Net Position**  
**All Operating Unit Values**  
**For The Period Ending January 2021**



Monthly					Year-To-Date & Annual					
Current Period Budget	Current Period Actuals	Actuals as a % of Budget	Prior Year Actuals	Current Actuals over/under Prior Year	Description	2021 Year To Date Budget	2021 Year To Date Actuals	2020 Year To Date Actuals	2021 Annual Budget	Percent Actual To Annual Budget
<b>OPERATING REVENUES</b>										
<b>Sales of Energy and Water</b>										
8,533,083	8,093,938	95%	7,988,624	1%	Residential Sales	8,533,083	8,093,938	7,988,624	98,766,874	8%
8,202,618	7,736,911	94%	8,849,890	-13%	Commercial Sales	8,202,618	7,736,911	8,849,890	103,481,080	7%
3,902,686	3,507,407	90%	4,482,040	-22%	Industrial Sales	3,902,686	3,507,407	4,482,040	50,562,089	7%
842,568	877,219	104%	890,100	-1%	Schools	842,568	877,219	890,100	9,273,360	9%
28,000	25,798	92%	26,693	-3%	Highway Lighting	28,000	25,798	26,693	333,900	8%
-	-	-	-	-	Public Authorities	-	-	-	28,000	-
47,000	87,025	185%	47,647	83%	Fire Protection	47,000	87,025	47,647	575,000	15%
<b>21,555,955</b>	<b>20,328,298</b>	<b>94%</b>	<b>22,284,993</b>	<b>-9%</b>	<b>Total Sales of Energy and Water</b>	<b>21,555,955</b>	<b>20,328,298</b>	<b>22,284,993</b>	<b>263,020,303</b>	<b>8%</b>
87,500	118,793	136%	95,838	24%	Borderline Electric Sales	87,500	118,793	95,838	1,189,100	10%
311,097	15,281	5%	1,046,429	-99%	Wholesale Market Sales	311,097	15,281	1,046,429	4,071,462	-
<b>398,597</b>	<b>134,074</b>	<b>34%</b>	<b>1,142,267</b>	<b>-88%</b>	<b>Total Other Utility Sales</b>	<b>398,597</b>	<b>134,074</b>	<b>1,142,267</b>	<b>5,260,562</b>	<b>3%</b>
259,731	63,271	24%	205,048	-69%	Forfeited Discounts	259,731	63,271	205,048	2,984,935	2%
157,754	86,047	55%	192,601	-55%	Connect/Disconnect Fees	157,754	86,047	192,601	2,161,664	4%
476,637	427,422	90%	470,010	-9%	Tower/Pole Attachment Rentals	476,637	427,422	470,010	2,470,000	17%
-	-	-	-	-	Ash Disposal	-	-	-	-	-
3,258	1,598	49%	7,712	-79%	Diversion Fines	3,258	1,598	7,712	45,525	4%
89,602	13,384	15%	137,873	-90%	Service Fees	89,602	13,384	137,873	1,138,000	1%
15,775	16,414	104%	13,458	22%	Other Miscellaneous Revenues	15,775	16,414	13,458	184,500	9%
-	1,943,787	-	924,273	110%	Deferred Revenue-Fuel/PP-Amort	-	1,943,787	924,273	-	-
-	-	-	-	-	Deferred Revenue-Fuel/PP-Recog	-	-	-	-	-
<b>1,002,757</b>	<b>2,551,924</b>	<b>254%</b>	<b>1,950,976</b>	<b>31%</b>	<b>Total Other Revenues</b>	<b>1,002,757</b>	<b>2,551,924</b>	<b>1,950,976</b>	<b>8,984,624</b>	<b>28%</b>
2,708,836	2,551,028	94%	2,729,325	-7%	Payment In Lieu Of Taxes	2,708,836	2,551,028	2,729,325	32,716,966	8%
<b>2,708,836</b>	<b>2,551,028</b>	<b>94%</b>	<b>2,729,325</b>	<b>-7%</b>	<b>Total Payment In Lieu Of Taxes</b>	<b>2,708,836</b>	<b>2,551,028</b>	<b>2,729,325</b>	<b>32,716,966</b>	<b>8%</b>
<b>\$ 25,666,145</b>	<b>\$ 25,565,324</b>	<b>100%</b>	<b>\$ 28,107,561</b>	<b>-9%</b>	<b>TOTAL OPERATING REVENUES</b>	<b>\$ 25,666,145</b>	<b>\$ 25,565,324</b>	<b>\$ 28,107,561</b>	<b>\$ 309,982,454</b>	<b>8%</b>



**KANSAS CITY BOARD OF PUBLIC UTILITIES**  
**Statements of Revenues, Expenses, and Change in Net Position**  
**All Operating Unit Values**  
**For The Period Ending January 2021**



Monthly					Year-To-Date & Annual					
Current Period Budget	Current Period Actuals	Actuals as a % of Budget	Prior Year Actuals	Current Actuals over/under Prior Year	Description	2021 Year To Date Budget	2021 Year To Date Actuals	2020 Year To Date Actuals	2021 Annual Budget	Percent Actual To Annual Budget
<b>OPERATING EXPENSES</b>										
3,524,152	2,655,477	75%	2,752,328	-4%	Production	3,524,152	2,655,477	2,752,328	44,158,152	6%
3,830,160	2,264,417	59%	3,616,873	-37%	Purchased Power	3,830,160	2,264,417	3,616,873	44,696,791	5%
2,507,372	3,094,146	123%	2,730,091	13%	Fuel	2,507,372	3,094,146	2,730,091	32,418,780	10%
4,107,533	3,259,776	79%	4,275,350	-24%	Transmission and Distribution	4,107,533	3,259,776	4,275,350	48,314,939	7%
482,545	395,346	82%	552,345	-28%	Customer Account Expense	482,545	395,346	552,345	5,784,534	7%
2,654,642	1,746,615	66%	2,277,211	-23%	General and Administrative	2,654,642	1,746,615	2,277,211	30,569,490	6%
3,306,307	3,240,328	98%	2,923,801	11%	Depreciation and Amortization	3,306,307	3,240,328	2,923,801	36,807,173	9%
-	-	-	-	-	Dfrd Fuel & Purch Power-Amort	-	-	-	-	-
<b>\$ 20,412,711</b>	<b>\$ 16,656,106</b>	<b>82%</b>	<b>\$ 19,127,999</b>	<b>-13%</b>	<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 20,412,711</b>	<b>\$ 16,656,106</b>	<b>\$ 19,127,999</b>	<b>\$ 242,749,859</b>	<b>7%</b>
<b>\$ 5,253,434</b>	<b>\$ 8,909,218</b>	<b>170%</b>	<b>\$ 8,979,562</b>	<b>-</b>	<b>- OPERATING INCOME</b>	<b>\$ 5,253,434</b>	<b>\$ 8,909,218</b>	<b>\$ 8,979,562</b>	<b>\$ 67,232,595</b>	<b>13%</b>
<b>NON OPERATING INCOME/EXPENSE</b>										
184,519	9,053	5%	140,066	-94%	Investment Interest	184,519	9,053	140,066	1,945,350	-
(2,053,941)	(2,324,650)	113%	(2,789,967)	-17%	Interest - Long Term Debt	(2,053,941)	(2,324,650)	(2,789,967)	(23,273,074)	10%
(7,000)	(9,524)	136%	(1,872)	409%	Interest - Other	(7,000)	(9,524)	(1,872)	(84,000)	11%
(2,708,836)	(2,551,028)	94%	(2,729,325)	-7%	PILOT Transfer Expense	(2,708,836)	(2,551,028)	(2,729,325)	(32,716,966)	8%
-	-	-	-	-	Disposal of Assets-Gain/Loss	-	-	-	-	-
59,448	54,134	91%	91,499	-41%	Other Income	59,448	54,134	91,499	789,000	7%
(35)	-	-	-	-	Other Expense	(35)	-	-	(425)	-
<b>\$ (4,525,845)</b>	<b>\$ (4,822,016)</b>	<b>107%</b>	<b>\$ (5,289,599)</b>	<b>-9%</b>	<b>TOTAL NONOPERATING INCOME/EXPENSES</b>	<b>\$ (4,525,845)</b>	<b>\$ (4,822,016)</b>	<b>\$ (5,289,599)</b>	<b>\$ (53,340,115)</b>	<b>9%</b>
<b>\$ 727,589</b>	<b>\$ 4,087,202</b>	<b>562%</b>	<b>\$ 3,689,964</b>	<b>11%</b>	<b>INCOME BEFORE TRANSFER &amp; CONTRIB.</b>	<b>\$ 727,589</b>	<b>\$ 4,087,202</b>	<b>\$ 3,689,964</b>	<b>\$ 13,892,480</b>	<b>29%</b>
<b>TRANSFER AND CONTRIBUTION TO/FROM</b>										
37,500	-	-	-	-	NExch-Main, Design & Ext Fee	37,500	-	-	450,000	-
<b>\$ 765,089</b>	<b>\$ 4,087,202</b>	<b>534%</b>	<b>\$ 3,689,964</b>	<b>11%</b>	<b>TOTAL CHANGE IN NET POSITION</b>	<b>\$ 765,089</b>	<b>\$ 4,087,202</b>	<b>\$ 3,689,964</b>	<b>\$ 14,342,480</b>	<b>28%</b>



**KANSAS CITY BOARD OF PUBLIC UTILITIES**  
**Statements of Revenues, Expenses, and Change in Net Position**  
**E-Electric**  
**For The Period Ending January 2021**



Monthly					Year-To-Date & Annual					
Current Period Budget	Current Period Actuals	Actuals as a % of Budget	Prior Year Actuals	Current Actuals over/under Prior Year	Description	2021 Year To Date Budget	2021 Year To Date Actuals	2020 Year To Date Actuals	2021 Annual Budget	Percent Actual To Annual Budget
<b>OPERATING REVENUES</b>										
<i>Sales of Energy and Water</i>										
6,564,000	6,240,721	95%	6,031,844	3%	Residential Sales	6,564,000	6,240,721	6,031,844	74,539,000	8%
7,359,000	7,075,061	96%	7,999,505	-12%	Commercial Sales	7,359,000	7,075,061	7,999,505	92,238,000	8%
3,417,000	3,116,014	91%	3,963,120	-21%	Industrial Sales	3,417,000	3,116,014	3,963,120	44,362,000	7%
803,000	846,507	105%	849,453	-	Schools	803,000	846,507	849,453	8,615,000	10%
28,000	25,798	92%	26,693	-3%	Highway Lighting	28,000	25,798	26,693	333,900	8%
-	-	-	-	-	Public Authorities	-	-	-	-	-
-	-	-	-	-	Fire Protection	-	-	-	-	-
<b>18,171,000</b>	<b>17,304,100</b>	<b>95%</b>	<b>18,870,615</b>	<b>-8%</b>	<b>Total Sales of Energy and Water</b>	<b>18,171,000</b>	<b>17,304,100</b>	<b>18,870,615</b>	<b>220,087,900</b>	<b>8%</b>
87,500	118,793	136%	95,838	24%	Borderline Electric Sales	87,500	118,793	95,838	1,189,100	10%
220,833	(241)	-	960,210	-100%	Wholesale Market Sales	220,833	(241)	960,210	2,650,000	-
<b>308,333</b>	<b>118,552</b>	<b>38%</b>	<b>1,056,048</b>	<b>-89%</b>	<b>Total Other Utility Sales</b>	<b>308,333</b>	<b>118,552</b>	<b>1,056,048</b>	<b>3,839,100</b>	<b>3%</b>
207,323	50,617	24%	164,039	-69%	Forfeited Discounts	207,323	50,617	164,039	2,408,000	2%
132,550	69,444	52%	164,273	-58%	Connect/Disconnect Fees	132,550	69,444	164,273	1,831,100	4%
341,985	337,772	99%	400,685	-16%	Tower/Pole Attachment Rentals	341,985	337,772	400,685	2,140,000	16%
-	-	-	-	-	Ash Disposal	-	-	-	-	-
3,083	1,598	52%	4,968	-68%	Diversion Fines	3,083	1,598	4,968	37,000	4%
6,579	600	9%	1,250	-52%	Service Fees	6,579	600	1,250	125,000	-
14,708	15,453	105%	13,458	15%	Other Miscellaneous Revenues	14,708	15,453	13,458	176,500	9%
-	1,943,787	-	924,273	110%	Deferred Revenue-Fuel/PP-Amort	-	1,943,787	924,273	-	-
-	-	-	-	-	Deferred Revenue-Fuel/PP-Recog	-	-	-	-	-
<b>706,229</b>	<b>2,419,271</b>	<b>343%</b>	<b>1,672,946</b>	<b>45%</b>	<b>Total Other Revenues</b>	<b>706,229</b>	<b>2,419,271</b>	<b>1,672,946</b>	<b>6,717,600</b>	<b>36%</b>
2,255,662	2,133,229	95%	2,294,444	-7%	Payment In Lieu Of Taxes	2,255,662	2,133,229	2,294,444	27,116,482	8%
<b>2,255,662</b>	<b>2,133,229</b>	<b>95%</b>	<b>2,294,444</b>	<b>-7%</b>	<b>Total Payment In Lieu Of Taxes</b>	<b>2,255,662</b>	<b>2,133,229</b>	<b>2,294,444</b>	<b>27,116,482</b>	<b>8%</b>
<b>\$ 21,441,224</b>	<b>\$ 21,975,153</b>	<b>102%</b>	<b>\$ 23,894,054</b>	<b>-8%</b>	<b>TOTAL OPERATING REVENUES</b>	<b>\$ 21,441,224</b>	<b>\$ 21,975,153</b>	<b>\$ 23,894,054</b>	<b>\$ 257,761,082</b>	<b>9%</b>





**KANSAS CITY BOARD OF PUBLIC UTILITIES**  
**Statements of Revenues, Expenses, and Change in Net Position**  
**E-Electric**  
**For The Period Ending January 2021**



Monthly					Year-To-Date & Annual					
Current Period Budget	Current Period Actuals	Actuals as a % of Budget	Prior Year Actuals	Current Actuals over/under Prior Year	Description	2021 Year To Date Budget	2021 Year To Date Actuals	2020 Year To Date Actuals	2021 Annual Budget	Percent Actual To Annual Budget
<b><u>OPERATING EXPENSES</u></b>										
2,966,755	2,251,572	76%	2,210,867	2%	Production	2,966,755	2,251,572	2,210,867	37,285,133	6%
3,830,160	2,264,417	59%	3,616,873	-37%	Purchased Power	3,830,160	2,264,417	3,616,873	44,696,791	5%
2,507,372	3,094,146	123%	2,730,091	13%	Fuel	2,507,372	3,094,146	2,730,091	32,418,780	10%
2,840,877	2,171,508	76%	2,926,069	-26%	Transmission and Distribution	2,840,877	2,171,508	2,926,069	33,548,923	6%
302,881	248,313	82%	355,835	-30%	Customer Account Expense	302,881	248,313	355,835	3,635,256	7%
2,061,728	1,405,437	68%	1,734,076	-19%	General and Administrative	2,061,728	1,405,437	1,734,076	23,861,412	6%
2,645,171	2,544,834	96%	2,281,850	12%	Depreciation and Amortization	2,645,171	2,544,834	2,281,850	28,873,537	9%
-	-	-	-	-	Dfrd Fuel & Purch Power-Amort	-	-	-	-	-
<b>\$ 17,154,943</b>	<b>\$ 13,980,228</b>	<b>81%</b>	<b>\$ 15,855,660</b>	<b>-12%</b>	<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 17,154,943</b>	<b>\$ 13,980,228</b>	<b>\$ 15,855,660</b>	<b>\$ 204,319,832</b>	<b>7%</b>
<b>\$ 4,286,281</b>	<b>\$ 7,994,925</b>	<b>187%</b>	<b>\$ 8,038,393</b>	<b>-</b>	<b>- OPERATING INCOME</b>	<b>\$ 4,286,281</b>	<b>\$ 7,994,925</b>	<b>\$ 8,038,393</b>	<b>\$ 53,441,250</b>	<b>15%</b>
<b><u>NON OPERATING INCOME/EXPENSE</u></b>										
153,324	7,362	5%	117,531	-94%	Investment Interest	153,324	7,362	117,531	1,571,000	-
(1,804,865)	(1,804,865)	100%	(2,216,460)	-19%	Interest - Long Term Debt	(1,804,865)	(1,804,865)	(2,216,460)	(21,109,925)	9%
(6,250)	(7,858)	126%	(2,456)	220%	Interest - Other	(6,250)	(7,858)	(2,456)	(75,000)	10%
(2,255,662)	(2,133,229)	95%	(2,294,444)	-7%	PILOT Transfer Expense	(2,255,662)	(2,133,229)	(2,294,444)	(27,116,482)	8%
-	-	-	-	-	Disposal of Assets-Gain/Loss	-	-	-	-	-
54,531	55,423	102%	90,599	-39%	Other Income	54,531	55,423	90,599	730,000	8%
(35)	-	-	-	-	Other Expense	(35)	-	-	(425)	-
<b>\$ (3,858,958)</b>	<b>\$ (3,883,168)</b>	<b>101%</b>	<b>\$ (4,305,230)</b>	<b>-10%</b>	<b>TOTAL NONOPERATING INCOME/EXPENSES</b>	<b>\$ (3,858,958)</b>	<b>\$ (3,883,168)</b>	<b>\$ (4,305,230)</b>	<b>\$ (46,000,833)</b>	<b>8%</b>
<b>\$ 427,323</b>	<b>\$ 4,111,757</b>	<b>962%</b>	<b>\$ 3,733,163</b>	<b>10%</b>	<b>INCOME BEFORE TRANSFER &amp; CONTRIB.</b>	<b>\$ 427,323</b>	<b>\$ 4,111,757</b>	<b>\$ 3,733,163</b>	<b>\$ 7,440,418</b>	<b>55%</b>
<b><u>TRANSFER AND CONTRIBUTION TO/FROM</u></b>										
-	-	-	-	-	NExch-Main, Design & Ext Fee	-	-	-	-	-
<b>\$ 427,323</b>	<b>\$ 4,111,757</b>	<b>962%</b>	<b>\$ 3,733,163</b>	<b>10%</b>	<b>TOTAL CHANGE IN NET POSITION</b>	<b>\$ 427,323</b>	<b>\$ 4,111,757</b>	<b>\$ 3,733,163</b>	<b>\$ 7,440,418</b>	<b>55%</b>



**KANSAS CITY BOARD OF PUBLIC UTILITIES**  
**Statements of Revenues, Expenses, and Change in Net Position**  
**W-Water**  
**For The Period Ending January 2021**



Monthly					Year-To-Date & Annual					
Current Period Budget	Current Period Actuals	Actuals as a % of Budget	Prior Year Actuals	Current Actuals over/under Prior Year	Description	2021 Year To Date Budget	2021 Year To Date Actuals	2020 Year To Date Actuals	2021 Annual Budget	Percent Actual To Annual Budget
<b>OPERATING REVENUES</b>										
<i>Sales of Energy and Water</i>										
1,969,083	1,853,218	94%	1,956,780	-5%	Residential Sales	1,969,083	1,853,218	1,956,780	24,227,874	8%
843,618	661,849	78%	850,385	-22%	Commercial Sales	843,618	661,849	850,385	11,243,080	6%
485,686	391,393	81%	518,919	-25%	Industrial Sales	485,686	391,393	518,919	6,200,089	6%
39,568	30,712	78%	40,646	-24%	Schools	39,568	30,712	40,646	658,360	5%
-	-	-	-	-	Highway Lighting	-	-	-	-	-
-	-	-	-	-	Public Authorities	-	-	-	28,000	-
47,000	87,025	185%	47,647	83%	Fire Protection	47,000	87,025	47,647	575,000	15%
<b>3,384,955</b>	<b>3,024,197</b>	<b>89%</b>	<b>3,414,378</b>	<b>-11%</b>	<b>Total Sales of Energy and Water</b>	<b>3,384,955</b>	<b>3,024,197</b>	<b>3,414,378</b>	<b>42,932,403</b>	<b>7%</b>
-	-	-	-	-	Borderline Electric Sales	-	-	-	-	-
90,264	15,522	17%	86,219	-82%	Wholesale Market Sales	90,264	15,522	86,219	1,421,462	1%
<b>90,264</b>	<b>15,522</b>	<b>17%</b>	<b>86,219</b>	<b>-82%</b>	<b>Total Other Utility Sales</b>	<b>90,264</b>	<b>15,522</b>	<b>86,219</b>	<b>1,421,462</b>	<b>1%</b>
52,408	12,654	24%	41,010	-69%	Forfeited Discounts	52,408	12,654	41,010	576,935	2%
25,204	16,604	66%	28,327	-41%	Connect/Disconnect Fees	25,204	16,604	28,327	330,564	5%
134,651	89,650	67%	69,325	29%	Tower/Pole Attachment Rentals	134,651	89,650	69,325	330,000	27%
-	-	-	-	-	Ash Disposal	-	-	-	-	-
175	-	-	2,744	-100%	Diversion Fines	175	-	2,744	8,525	-
83,023	12,784	15%	136,623	-91%	Service Fees	83,023	12,784	136,623	1,013,000	1%
1,067	961	90%	-	-	Other Miscellaneous Revenues	1,067	961	-	8,000	12%
-	-	-	-	-	Deferred Revenue-Fuel/PP-Amort	-	-	-	-	-
-	-	-	-	-	Deferred Revenue-Fuel/PP-Recog	-	-	-	-	-
<b>296,528</b>	<b>132,652</b>	<b>45%</b>	<b>278,030</b>	<b>-52%</b>	<b>Total Other Revenues</b>	<b>296,528</b>	<b>132,652</b>	<b>278,030</b>	<b>2,267,024</b>	<b>6%</b>
453,173	417,799	92%	434,880	-4%	Payment In Lieu Of Taxes	453,173	417,799	434,880	5,600,484	7%
<b>453,173</b>	<b>417,799</b>	<b>92%</b>	<b>434,880</b>	<b>-4%</b>	<b>Total Payment In Lieu Of Taxes</b>	<b>453,173</b>	<b>417,799</b>	<b>434,880</b>	<b>5,600,484</b>	<b>7%</b>
<b>\$ 4,224,920</b>	<b>\$ 3,590,171</b>	<b>85%</b>	<b>\$ 4,213,507</b>	<b>-15%</b>	<b>TOTAL OPERATING REVENUES</b>	<b>\$ 4,224,920</b>	<b>\$ 3,590,171</b>	<b>\$ 4,213,507</b>	<b>\$ 52,221,372</b>	<b>7%</b>



**KANSAS CITY BOARD OF PUBLIC UTILITIES**  
**Statements of Revenues, Expenses, and Change in Net Position**  
**W-Water**  
**For The Period Ending January 2021**



Monthly					Year-To-Date & Annual					
Current Period Budget	Current Period Actuals	Actuals as a % of Budget	Prior Year Actuals	Current Actuals over/under Prior Year	Description	2021 Year To Date Budget	2021 Year To Date Actuals	2020 Year To Date Actuals	2021 Annual Budget	Percent Actual To Annual Budget
<b>OPERATING EXPENSES</b>										
557,397	403,905	72%	541,461	-25%	Production	557,397	403,905	541,461	6,873,019	6%
-	-	-	-	-	Purchased Power	-	-	-	-	-
-	-	-	-	-	Fuel	-	-	-	-	-
1,266,656	1,088,268	86%	1,349,280	-19%	Transmission and Distribution	1,266,656	1,088,268	1,349,280	14,766,017	7%
179,664	147,033	82%	196,510	-25%	Customer Account Expense	179,664	147,033	196,510	2,149,277	7%
592,914	341,178	58%	543,135	-37%	General and Administrative	592,914	341,178	543,135	6,708,078	5%
661,136	695,494	105%	641,951	8%	Depreciation and Amortization	661,136	695,494	641,951	7,933,636	9%
-	-	-	-	-	Dfrd Fuel & Purch Power-Amort	-	-	-	-	-
<b>\$ 3,257,768</b>	<b>\$ 2,675,878</b>	<b>82%</b>	<b>\$ 3,272,339</b>	<b>-18%</b>	<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 3,257,768</b>	<b>\$ 2,675,878</b>	<b>\$ 3,272,339</b>	<b>\$ 38,430,026</b>	<b>7%</b>
<b>\$ 967,153</b>	<b>\$ 914,293</b>	<b>95%</b>	<b>\$ 941,169</b>	<b>-3%</b>	<b>OPERATING INCOME</b>	<b>\$ 967,153</b>	<b>\$ 914,293</b>	<b>\$ 941,169</b>	<b>\$ 13,791,345</b>	<b>7%</b>
<b>NON OPERATING INCOME/EXPENSE</b>										
31,196	1,691	5%	22,535	-92%	Investment Interest	31,196	1,691	22,535	374,350	-
(249,076)	(519,785)	209%	(573,507)	-9%	Interest - Long Term Debt	(249,076)	(519,785)	(573,507)	(2,163,148)	24%
(750)	(1,667)	222%	585	-385%	Interest - Other	(750)	(1,667)	585	(9,000)	19%
(453,173)	(417,799)	92%	(434,880)	-4%	PILOT Transfer Expense	(453,173)	(417,799)	(434,880)	(5,600,484)	7%
-	-	-	-	-	Disposal of Assets-Gain/Loss	-	-	-	-	-
4,917	(1,289)	-26%	900	-243%	Other Income	4,917	(1,289)	900	59,000	-2%
-	-	-	-	-	Other Expense	-	-	-	-	-
<b>\$ (666,887)</b>	<b>\$ (938,849)</b>	<b>141%</b>	<b>\$ (984,368)</b>	<b>-5%</b>	<b>TOTAL NONOPERATING INCOME/EXPENSES</b>	<b>\$ (666,887)</b>	<b>\$ (938,849)</b>	<b>\$ (984,368)</b>	<b>\$ (7,339,282)</b>	<b>13%</b>
<b>\$ 300,266</b>	<b>\$ (24,556)</b>	<b>-8%</b>	<b>\$ (43,200)</b>	<b>-43%</b>	<b>INCOME BEFORE TRANSFER &amp; CONTRIB.</b>	<b>\$ 300,266</b>	<b>\$ (24,556)</b>	<b>\$ (43,200)</b>	<b>\$ 6,452,063</b>	<b>-</b>
<b>TRANSFER AND CONTRIBUTION TO/FROM</b>										
37,500	-	-	-	-	NExch-Main, Design & Ext Fee	37,500	-	-	450,000	-
<b>\$ 337,766</b>	<b>\$ (24,556)</b>	<b>-7%</b>	<b>\$ (43,200)</b>	<b>-43%</b>	<b>TOTAL CHANGE IN NET POSITION</b>	<b>\$ 337,766</b>	<b>\$ (24,556)</b>	<b>\$ (43,200)</b>	<b>\$ 6,902,063</b>	<b>-</b>





**KANSAS CITY BOARD OF PUBLIC UTILITIES**  
**Budget Comparison**  
**January 2021**

	2021 BUDGET	TOTAL ACTUAL	BUDGET AVAILABLE	%
				REMAINING
<b>PERSONNEL</b>				
1010-Regular Labor	47,785,101	3,474,162	44,310,938	92.73%
1020-Overtime/Special Pay	4,506,450	225,287	4,281,163	95.00%
1030-Health Care/Medical Benefit	10,767,713	854,724	9,912,989	92.06%
1040-Medical Insurance-Retirees	3,040,132	291,667	2,748,465	90.41%
1050-Pension Benefit	6,040,320	323,500	5,716,819	94.64%
1070-Life Insurance Benefit	763,503	67,696	695,807	91.13%
1080-Unemployment Benefit	47,844	3,851	43,993	91.95%
1090-OASDI/HI (FICA)	3,599,505	294,642	3,304,863	91.81%
1100-Liability Insurance/Work Co	1,170,705	99,581	1,071,125	91.49%
1110-Compensatory Balance Reserve	1,092,041	80,647	1,011,395	92.62%
1130-Disability Pay Benefit	550,648	45,015	505,633	91.83%
1140-Employee Education Assistance	60,000	16,261	43,739	72.90%
1170-Board Per Diem	6,000	-	6,000	100.00%
1180-Long-Term Care	83,291	7,198	76,093	91.36%
1990-Other Employee Benefits	55,000	55,146	(145)	-
<b>TOTAL PERSONNEL</b>	<b>79,568,253</b>	<b>5,839,376</b>	<b>73,728,876</b>	<b>92.66%</b>

<b>SERVICES</b>				
2010-Tree Trimming Services	2,675,615	13,087	2,662,528	99.51%
2011-Contract Line Services	2,000	-	2,000	100.00%
2020-Legal Services	503,000	(12)	503,012	100.00%
2030-Engineering Services	1,811,800	22,801	1,788,999	98.74%
2040-Accounting/Costing Services	12,000	-	12,000	100.00%
2050-Auditing Services	295,000	81	294,919	99.97%
2060-Actuarial Services	16,500	-	16,500	100.00%
2070-Banking/Cash Mgmt/Treasury	785,500	3,976	781,524	99.49%
2080-Financial Advisory	36,000	-	36,000	100.00%
2090-General Management Services	110,000	(621)	110,620	100.56%
2100-Human Resource Services	244,100	12,077	232,023	95.05%
2110-Environmental Services	856,004	17,976	838,028	97.90%
2130-Computer Hardware Maintenance	314,600	30,632	283,968	90.26%
2131-Computer Software Maintenance	4,197,349	143,343	4,054,006	96.58%
2140-Advertising/Marketing/Sales	431,000	167	430,833	99.96%
2150-Janitorial Services	904,200	86,099	818,101	90.48%
2151-Trash Disposal	49,610	1,314	48,296	97.35%
2160-Travel/Training/Safety	840,020	30,147	809,873	96.41%
2170-Outside Printing & Duplicating	322,350	12,405	309,945	96.15%
2180-Insurance Services	2,000,000	307,453	1,692,547	84.63%
2190-Dues/Memberships/Subscription	390,645	72,372	318,273	81.47%
2200-Telecommunications Services	454,091	13,505	440,586	97.03%
2210-Clerical/Office/Tech Services	191,700	15,884	175,816	91.71%
2211-Copier Services	85,400	-	85,400	100.00%
2220-Security Services	1,986,550	55,145	1,931,405	97.22%
2230-Collection Services	90,000	5,828	84,172	93.52%
2240-Building Maintenance Service	1,392,721	171,087	1,221,634	87.72%
2241-Building Maint Srvc - HVAC	184,383	11,100	173,283	93.98%
2242-Building Maint Srvc - Elevator	72,316	-	72,316	100.00%
2243-Pest & Bird Control	4,290	-	4,290	100.00%
2244-Grounds Maintenance	77,480	4,648	72,832	94.00%
2250-Mailing/Shipping Services	96,250	111	96,139	99.88%
2260-Meter Testing/Protection	5,400	-	5,400	100.00%
2270-Public Notice	38,250	3,375	34,875	91.18%
2282-IT Prof Contracted Services	1,844,800	112,052	1,732,748	93.93%
2300-Equipment Maintenance	800,325	73,592	726,733	90.80%



**KANSAS CITY BOARD OF PUBLIC UTILITIES**  
**Budget Comparison**  
**January 2021**

	2021 BUDGET	TOTAL ACTUAL	BUDGET AVAILABLE	% REMAINING
2310-City Wide Yard Restoration	55,000	3,144	51,856	94.28%
2320-City Street Repairs	1,000,000	14,908	985,092	98.51%
2330-Right Of Way/Easements	112,000	1,010	110,990	99.10%
2340-Auxiliary Boiler Maintenance	3,500	105	3,395	97.00%
2351-Control System Support Service	120,000	-	120,000	100.00%
2360-Other Power Plant Maint	-	4,555	(4,555)	-
2370-Liab-Inj Damages	1,283,000	110,666	1,172,334	91.37%
2380-Sponsorships	584,600	6,843	577,757	98.83%
2390-Risk Mngmnt & Consulting Srv	5,000	-	5,000	100.00%
2500-Dogwood Gas Plant O&M	5,150,142	197,424	4,952,718	96.17%
2990-Other Professional Services	819,472	16,903	802,569	97.94%
<b>TOTAL SERVICES</b>	<b>33,253,963</b>	<b>1,575,183</b>	<b>31,678,780</b>	<b>95.26%</b>

**FUELS**

3010-Main Flame Fuel	30,688,780	2,925,415	27,763,365	90.47%
3012-Building Heat Fuel	1,500	52	1,448	96.53%
3020-Start Up Fuel	600,000	16,686	583,314	97.22%
3025-AQC - Reagents	1,130,000	152,045	977,955	86.54%
3030-Ash Handling	1,200,000	49,388	1,150,612	95.88%
3040-On Road Vehicle Fuel	425,000	30,264	394,736	92.88%
3050-Purchase Power Energy	4,800,000	(276,575)	5,076,575	105.76%
3055-Purchased Power - Renewables	28,743,687	2,154,364	26,589,323	92.50%
3070-Purch Pwr Capacity NonEconomic	4,653,104	386,628	4,266,476	91.69%
3080-Purchased Power Transmission	7,200,000	-	7,200,000	100.00%
3110-Off Road Fuel	107,500	12,894	94,606	88.01%
3600-Renewable Energy Certificates	(700,000)	-	(700,000)	(100.00)%
3990-Other Purchased Power	259,600	10,705	248,895	95.88%
<b>TOTAL FUELS</b>	<b>79,109,171</b>	<b>5,461,866</b>	<b>73,647,305</b>	<b>93.10%</b>

**SUPPLIES**

4000-Supplies	-	33	(33)	-
4010-Office Supplies & Materials	179,250	9,749	169,501	94.56%
4020-Laboratory Supplies	30,000	-	30,000	100.00%
4030-Janitorial Supplies	28,800	574	28,226	98.01%
4040-Comp/Srvr/Ntwrk Hrdwr Equip	1,007,370	96,217	911,153	90.45%
4041-Comp/Srvr/Ntwrk Sftwr & Lic	81,100	-	81,100	100.00%
4050-Small Tools & Machinery	257,300	33,285	224,015	87.06%
4060-Water Treatment Chemicals	611,400	2,503	608,898	99.59%
4070-Ferric Chemicals	160,000	557	159,443	99.65%
4080-Lime/Caustic Chemicals	125,000	679	124,321	99.46%
4090-Chlorine Chemicals	210,000	962	209,038	99.54%
4100-Other Chemicals & Supplies	182,000	3,495	178,505	98.08%
4110-Clothing/Uniforms	180,600	43,755	136,845	75.77%
4120-Vehicle/Machinery Parts	556,100	30,632	525,468	94.49%
4130-Building/Structural Supplies	628,500	8,877	619,623	98.59%
4131-Bldg/Strctl Supp-Leeves/Dikes	95,000	-	95,000	100.00%
4132-Bld/Strctl Supp-Roads/Rails	195,000	4,558	190,442	97.66%
4133-Bld/Strctl Supp-Filter Srvcs	27,500	2,760	24,740	89.96%
4140-Plant Equipment	223,700	20,233	203,467	90.96%
4150-T&D Equipment	2,000	-	2,000	100.00%
4160-Office Equipment	21,750	149	21,601	99.32%
4170-Electric Usage	-	4,180	(4,180)	-
4180-Water Usage	-	761	(762)	-
4190-Environmental Supplies	64,700	5,543	59,157	91.43%
4195-Flue Gas Treatment	375,000	1,207	373,793	99.68%
4200-Hazardous Waste Supplies	1,350	-	1,350	100.00%
4210-Safety Supplies	88,600	2,279	86,321	97.43%
4220-Communication Supplies	58,500	2,124	56,376	96.37%



**KANSAS CITY BOARD OF PUBLIC UTILITIES**  
**Budget Comparison**  
**January 2021**

	2021 BUDGET	TOTAL ACTUAL	BUDGET AVAILABLE	% REMAINING
4230-Meter Parts & Supplies	100,500	10,552	89,948	89.50%
4240-Billing Supplies	13,170	3,080	10,090	76.62%
4250-General Parts & Supplies	15,000	-	15,000	100.00%
4251-General Parts & Supp Coal Conv	280,000	2,693	277,307	99.04%
4252-General Parts & Supp Coal Dust	10,000	-	10,000	100.00%
4253-General Parts & Supp Wash-Down	4,000	-	4,000	100.00%
4260-Transmission Parts & Supplies	85,000	8,128	76,872	90.44%
4270-Distribution Parts & Supplies	2,449,200	154,152	2,295,048	93.71%
4280-Books/Manuals/Reference	12,850	41	12,809	99.68%
4300-Boiler Maint-Forced Outages	270,000	681	269,319	99.75%
4301-Boiler Maint-Elec & Control	137,000	4,264	132,736	96.89%
4302-Boiler Maint-Mechancial	600,000	24,258	575,742	95.96%
4303-Boiler Maint-Motor	60,000	-	60,000	100.00%
4304-Boiler Maint-Steel & Duct	410,000	-	410,000	100.00%
4305-Boiler Maint-Coal & Ash	395,000	2,041	392,959	99.48%
4306-Boiler Maint-Boiler Cleaning	250,000	-	250,000	100.00%
4307-Boiler Maint-Insulation	200,000	-	200,000	100.00%
4308-Boiler Maint-Planned Outages	300,000	1,097	298,903	99.63%
4309-Boiler Maint-Lab Equip	48,900	1,700	47,200	96.52%
4310-Turbine Maintenance	648,240	8,713	639,527	98.66%
4320-Balance Of Plant Maintenance	744,600	9,166	735,434	98.77%
4321-Balance of Plant Mnt-Comp Air	38,000	293	37,707	99.23%
4322-Balance of Plant Mnt-Crane Svc	18,500	-	18,500	100.00%
4323-Balance of Plant Mnt-Comm	10,500	1,343	9,157	87.21%
4324-Balance of Plant Mnt-Pumps	83,000	11,530	71,469	86.11%
4325-Balance Plant Mnt-Mechanical	47,000	1,547	45,453	96.71%
4326-Balance Plant Mnt-Electrical	65,000	6,606	58,394	89.84%
4327-Balance Plant Mnt-Chem Feed	30,000	-	30,000	100.00%
4328-Balance Plant Mnt-Risk Mngmnt	40,000	412	39,588	98.97%
4329-Balance Plant Mnt-Filters	6,000	-	6,000	100.00%
4330-Compressed Gases	162,000	7,555	154,445	95.34%
4990-Other Parts & Supplies	38,150	645	37,505	98.31%
<b>TOTAL SUPPLIES</b>	<b>12,962,130</b>	<b>535,608</b>	<b>12,426,522</b>	<b>95.87%</b>
<b>OTHER</b>				
5020-Demand Side Management Program	50,000	-	50,000	100.00%
5060-Other Board Expenses	10,000	14	9,986	99.86%
5080-Doubtful Account Expense	705,000	30,000	675,000	95.74%
5110-Outside Regulatory Expenses	246,770	-	246,770	100.00%
5150-WPA Billing Credit	(550,000)	(32,635)	(517,365)	(94.07)%
5200-NERC Reliability Compliance	587,400	6,364	581,036	98.92%
5900-Payment In Lieu of Taxes	32,716,966	2,551,028	30,165,938	92.20%
<b>TOTAL OTHER</b>	<b>33,766,136</b>	<b>2,554,772</b>	<b>31,211,365</b>	<b>92.43%</b>
<b>TOTAL EXPENSES</b>	<b>238,659,653</b>	<b>15,966,805</b>	<b>222,692,847</b>	<b>93.31%</b>





## KANSAS CITY BOARD OF PUBLIC UTILITIES Construction Summary As Of Jan-21

PROJECT DESCRIPTION	BUDGET AMOUNT	YTD EXPENDED	REMAINING BALANCE	% REMAINING
<b>All Common Capital Projects</b>				
Admin Services Technology	495,000	59,280	435,720	88%
<b>ADMINISTRATIVE SERVICES</b>	<b>\$495,000</b>	<b>\$59,280</b>	<b>\$435,720</b>	<b>88%</b>
540 Minnesota Facilities	113,000	24,576	88,424	78%
<b>COMMON FACILITIES IMPROVEMENTS</b>	<b>\$113,000</b>	<b>\$24,576</b>	<b>\$88,424</b>	<b>78%</b>
Admin Building Furnish & Equip	27,500	-	27,500	100%
<b>COMMON FURNISHINGS AND EQUIPMENT</b>	<b>\$27,500</b>	<b>\$0</b>	<b>\$27,500</b>	<b>100%</b>
540 Minnesota Grounds	124,750	-	124,750	100%
<b>COMMON GROUNDS</b>	<b>\$124,750</b>	<b>\$0</b>	<b>\$124,750</b>	<b>100%</b>
IT Enterprise Technology Dev	300,000	21,600	278,400	93%
IT Desktop/Network Development	543,500	-	543,500	100%
IT Security Improvements	295,000	-	295,000	100%
IT ESB Development	250,000	-	250,000	100%
IT EAM Development	350,000	-	350,000	100%
IT BI/Analytics Enhancements	200,000	10,920	189,080	95%
IT Mobile Barcode System Upgrade	50,000	-	50,000	100%
IT AMI Upgrade	25,000	-	25,000	100%
IT HCM Upgrade	200,000	-	200,000	100%
IT Hyperion Upgrade	60,000	-	60,000	100%



# KANSAS CITY BOARD OF PUBLIC UTILITIES

## Construction Summary

As Of Jan-21

PROJECT DESCRIPTION	BUDGET AMOUNT	YTD EXPENDED	REMAINING BALANCE	% REMAINING
IT Meter-to-Cash Development	500,000	38,080	461,920	92%
IT Rollout Identity Management	80,000	-	80,000	100%
IT Virtual Desktop for Enterprise	50,000	-	50,000	100%
IT DR Infrastructure	120,000	-	120,000	100%
IT DR for Security	175,000	-	175,000	100%
IT DR Development	195,000	-	195,000	100%
IT GIS Enhancements	150,000	21,100	128,900	86%
IT Business Portal Development	50,000	-	50,000	100%
IT Enterprise Wireless Mobility	150,000	-	150,000	100%
IT Data Warehouse Deployment	50,000	-	50,000	100%
IT Document Management Development	40,000	-	40,000	100%
IT Enterprise Technology Development	25,000	-	25,000	100%
IT General Systems Enhancements	120,000	-	120,000	100%
IT Project Management Application	120,000	-	120,000	100%
IT Analog to Digital Services	150,000	-	150,000	100%
IT IVR Service Development	75,000	-	75,000	100%
IT Mobile Device Management(MDM)	80,000	-	80,000	100%
IT Security Operations Center(SOC) Development	90,000	-	90,000	100%
IT Virtual Desktop Deployment	50,000	-	50,000	100%
MDMS Upgrade	500,000	-	500,000	100%
<b>ENTERPRISE TECHNOLOGY</b>	<b>\$5,043,500</b>	<b>\$91,700</b>	<b>\$4,951,800</b>	<b>98%</b>
Security Improvements	110,000	-	110,000	100%
<b>HUMAN RESOURCES SECURITY</b>	<b>\$110,000</b>	<b>\$0</b>	<b>\$110,000</b>	<b>100%</b>
<b>All Common Capital Projects</b>	<b>\$5,913,750</b>	<b>\$175,556</b>	<b>\$5,738,194</b>	<b>97%</b>



# KANSAS CITY BOARD OF PUBLIC UTILITIES

## Construction Summary

As Of Jan-21

PROJECT DESCRIPTION	BUDGET AMOUNT	YTD EXPENDED	REMAINING BALANCE	% REMAINING
<b>All Electric Capital Projects</b>				
Dogwood Capital Costs	792,000	(13,870)	805,870	102%
<b>DOGWOOD PLANT COMMON</b>	<b>\$792,000</b>	<b>(\$13,870)</b>	<b>\$805,870</b>	<b>102%</b>
Annual Meter Program	1,000,000	4,812	995,188	100%
<b>ELECTRIC METERS</b>	<b>\$1,000,000</b>	<b>\$4,812</b>	<b>\$995,188</b>	<b>100%</b>
Electric Ops Automobiles	100,000	-	100,000	100%
Electric Ops Facility Improvements	750,000	-	750,000	100%
Electric Ops Furnishings & Equipment	10,000	-	10,000	100%
Electric Ops Grounds	5,000	-	5,000	100%
IVR and Outage Management System	100,000	-	100,000	100%
Electric Ops Radio	25,000	-	25,000	100%
Electric Ops Security Systems	1,000	-	1,000	100%
Electric Ops Technology	200,000	-	200,000	100%
Electric Ops Tools	100,000	836	99,164	99%
Electric Ops Work Equipment	750,000	-	750,000	100%
<b>ELECTRIC OPS GENERAL CONSTRUCTION</b>	<b>\$2,041,000</b>	<b>\$836</b>	<b>\$2,040,164</b>	<b>100%</b>
Muncie OH Feeders	500,000	-	500,000	100%
OH Distribution Automation	250,000	-	250,000	100%
Piper OH Feeders	3,812,500	676	3,811,824	100%
Pole Inspections	500,000	6	499,994	100%





## KANSAS CITY BOARD OF PUBLIC UTILITIES

### Construction Summary

As Of Jan-21

PROJECT DESCRIPTION	BUDGET AMOUNT	YTD EXPENDED	REMAINING BALANCE	% REMAINING
EO Fiberglass OH Feeders	500,000	-	500,000	100%
EO Remove BPU Trans and Sub Equipment from Cust Buildings	1,000	101	899	90%
Annual OH Construction	2,013,814	9,022	2,004,792	100%
<b>ELECTRIC OVERHEAD DISTRIBUTION</b>	<b>\$7,577,314</b>	<b>\$9,805</b>	<b>\$7,567,509</b>	<b>100%</b>
Electric Prod Work Equipment	350,000	-	350,000	100%
<b>ELECTRIC PROD GENERAL CONSTRUCTION</b>	<b>\$350,000</b>	<b>\$0</b>	<b>\$350,000</b>	<b>100%</b>
Annual Reimbursable Construction	100,000	4,258	95,742	96%
Indian Springs	5,000	-	5,000	100%
Reardon Center Redevelopment	5,000	-	5,000	100%
Rock Island Bridge Project	5,000	-	5,000	100%
Schlitterbahn	5,000	864	4,136	83%
Urban Outfitters	5,000	34,548	(29,548)	-
West Legends Apartment Complex #3	5,000	-	5,000	100%
Woodlands	5,000	-	5,000	100%
<b>ELECTRIC REIMBURSABLE</b>	<b>\$135,000</b>	<b>\$39,670</b>	<b>\$95,330</b>	<b>71%</b>
Storms - Electric Repairs	1,000	27,233	(26,233)	-
<b>ELECTRIC STORM EXPENSE</b>	<b>\$1,000</b>	<b>\$27,233</b>	<b>(\$26,233)</b>	<b>(2,623)%</b>
Substation Trans LTC Retrofit	25,000	1,707	23,293	93%
Substation Breakers	100,000	-	100,000	100%



## KANSAS CITY BOARD OF PUBLIC UTILITIES Construction Summary As Of Jan-21

PROJECT DESCRIPTION	BUDGET AMOUNT	YTD EXPENDED	REMAINING BALANCE	% REMAINING
Substation Relays	100,000	-	100,000	100%
Substation Improvements	200,000	-	200,000	100%
Substation Security	100,000	3,656	96,344	96%
Substation Transformer Oil	5,000	-	5,000	100%
EO Substation Battery Upgrades	40,000	-	40,000	100%
EO New Kaw 161kV Substation	50,000	-	50,000	100%
Fisher Sub - Decommission	200,000	-	200,000	100%
Speaker Sub Switchgear	500,000	-	500,000	100%
<b>ELECTRIC SUBSTATION</b>	<b>\$1,320,000</b>	<b>\$5,363</b>	<b>\$1,314,637</b>	<b>100%</b>
Overhead Transformers	500,000	-	500,000	100%
Underground Transformers	1,000,000	-	1,000,000	100%
<b>ELECTRIC TRANSFORMERS</b>	<b>\$1,500,000</b>	<b>\$0</b>	<b>\$1,500,000</b>	<b>100%</b>
Transmission Line FO Additions	310,000	-	310,000	100%
Misc Transmission Projects	250,000	4,618	245,382	98%
EO Victory West to Quindaro Trans Line	625,000	-	625,000	100%
EO Victory West to Maywood Trans Line	625,000	-	625,000	100%
69kV Mill Street - Kaw Backup Circuit	500,000	-	500,000	100%
<b>ELECTRIC TRANSMISSION</b>	<b>\$2,310,000</b>	<b>\$4,618</b>	<b>\$2,305,382</b>	<b>100%</b>
Downtown UG Rebuild	250,000	53	249,947	100%
Fisher UG Feeders	7,490,000	55,976	7,434,024	99%
Legends UG Feeders	500,000	5,125	494,875	99%
American Royal UG	5,000	-	5,000	100%



## KANSAS CITY BOARD OF PUBLIC UTILITIES Construction Summary As Of Jan-21

PROJECT DESCRIPTION	BUDGET AMOUNT	YTD EXPENDED	REMAINING BALANCE	% REMAINING
Distribution Pole Inspection Replacement	500,000	3,277	496,723	99%
Barber Switchgear #2 UG Feeder Exits - Bond 2020A	2,250,000	-	2,250,000	100%
G&W Distr Switch Replacement	2,000,000	3,309	1,996,691	100%
Annual UG Construction	1,512,395	24,871	1,487,524	98%
<b>ELECTRIC UNDERGROUND DISTRIBUTION</b>	<b>\$14,507,395</b>	<b>\$92,611</b>	<b>\$14,414,784</b>	<b>99%</b>
Street Light Improvements	100,000	3,917	96,083	96%
Traffic Signal Improvements	20,000	-	20,000	100%
Unified Govt OH Construction	20,000	7,266	12,734	64%
Unified Govt UG Distribution	20,000	93	19,907	100%
EO Levee Rebuild Along Kansas River	1,200,000	355	1,199,645	100%
EO Turner Diagonal/I70 Rebuild Interchange	1,000	2,035	(1,035)	-
<b>ELECTRIC UNIFIED GOVERNMENT PROJECTS</b>	<b>\$1,361,000</b>	<b>\$13,666</b>	<b>\$1,347,334</b>	<b>99%</b>
Telecommunications Technology	50,000	-	50,000	100%
<b>ENTERPRISE TELECOMMUNICATIONS</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$50,000</b>	<b>100%</b>
NC Coal Conveyor Belt - Replacement	150,000	-	150,000	100%
NC Coal Handling System Relay Upgrade	58,503	-	58,503	100%
NC Fire Protection System Upgrade	2,779,919	-	2,779,919	100%
<b>NEARMAN PLANT COMMON</b>	<b>\$2,988,422</b>	<b>\$0</b>	<b>\$2,988,422</b>	<b>100%</b>
CT4 Hydraulic Oil & Lube Oil Varnish Removal	177,901	-	177,901	100%





## KANSAS CITY BOARD OF PUBLIC UTILITIES Construction Summary As Of Jan-21

PROJECT DESCRIPTION	BUDGET AMOUNT	YTD EXPENDED	REMAINING BALANCE	% REMAINING
<b>NEARMAN PLANT CT4</b>	<b>\$177,901</b>	<b>\$0</b>	<b>\$177,901</b>	<b>100%</b>
N1 No 5 FWH Replacement	130,000	-	130,000	100%
N1 5KV Cables Replacement	180,102	-	180,102	100%
N1 DCS Evergreen	15,000	-	15,000	100%
N1 Drum & Heater Inst Upgrade	545,984	-	545,984	100%
N1 MCC/Load Center Replace	859,837	3,313	856,524	100%
N1 GSU Bushing/Arrestor Upgrade	205,102	-	205,102	100%
N1 Simulator Upgrade to 3.7	159,973	-	159,973	100%
<b>NEARMAN PLANT UNIT 1</b>	<b>\$2,095,998</b>	<b>\$3,313</b>	<b>\$2,092,685</b>	<b>100%</b>
QC Levee Improvements per COE	265,000	-	265,000	100%
<b>QUINDARO PLANT COMMON</b>	<b>\$265,000</b>	<b>\$0</b>	<b>\$265,000</b>	<b>100%</b>
CT2 Air Inlet Duct Replacement	213,982	-	213,982	100%
CT2 RTU to Schweitzer Upgrade	43,503	-	43,503	100%
<b>QUINDARO PLANT CT2</b>	<b>\$257,485</b>	<b>\$0</b>	<b>\$257,485</b>	<b>100%</b>
CT3 Air Inlet Duct Replacement	213,982	-	213,982	100%
<b>QUINDARO PLANT CT3</b>	<b>\$213,982</b>	<b>\$0</b>	<b>\$213,982</b>	<b>100%</b>
<b>All Electric Capital Projects</b>	<b>\$38,943,497</b>	<b>\$188,057</b>	<b>\$38,755,440</b>	<b>100%</b>



## KANSAS CITY BOARD OF PUBLIC UTILITIES Construction Summary As Of Jan-21

PROJECT DESCRIPTION	BUDGET AMOUNT	YTD EXPENDED	REMAINING BALANCE	% REMAINING
<b>All Water Capital Projects</b>				
Water Main Adjustment-Billable	6,800	-	6,800	100%
Water Development Main Expense	350,000	13,489	336,511	96%
<b>REIMBURSABLE WATER MAINS</b>	<b>\$356,800</b>	<b>\$13,489</b>	<b>\$343,311</b>	<b>96%</b>
Water Distrib System Relocations	265,000	(76,398)	341,398	129%
Water Distrib System Improvements	727,842	69,133	658,709	91%
UG/CMIP Water Distrib Projects	2,242,273	30,093	2,212,180	99%
Water Distrib Valve Improvements	522,667	37,395	485,272	93%
Water Distrib Fire Hydrant Program	495,984	42,679	453,305	91%
Non Revenue Water Leak Detection	200,000	10,997	189,003	95%
Water Distrib Leak Project	1,433,485	-	1,433,485	100%
<b>WATER DISTRIBUTION</b>	<b>\$5,887,251</b>	<b>\$113,899</b>	<b>\$5,773,352</b>	<b>98%</b>
Water Automobiles	44,000	-	44,000	100%
Water Radios	7,000	-	7,000	100%
Water Tools	100,000	-	100,000	100%
Water Work Equipment	125,000	-	125,000	100%
<b>WATER EQUIPMENT</b>	<b>\$276,000</b>	<b>\$0</b>	<b>\$276,000</b>	<b>100%</b>
Civil Engineering Facility Improvement	60,000	938	59,062	98%
Water Oper Facility Improvement	306,535	3,378	303,157	99%
Water Prod Facility Improvement	455,000	-	455,000	100%



## KANSAS CITY BOARD OF PUBLIC UTILITIES Construction Summary As Of Jan-21

PROJECT DESCRIPTION	BUDGET AMOUNT	YTD EXPENDED	REMAINING BALANCE	% REMAINING
<b>WATER FACILITY IMPROVEMENTS</b>	<b>\$821,535</b>	<b>\$4,316</b>	<b>\$817,219</b>	<b>99%</b>
Civil Engineering Furnishings & Equipment	10,000	-	10,000	100%
Water Oper Furnishings & Equipment	14,000	130	13,870	99%
Water Prod Furnishings & Equipment	113,000	-	113,000	100%
<b>WATER FURNISHINGS AND EQUIPMENT</b>	<b>\$137,000</b>	<b>\$130</b>	<b>\$136,870</b>	<b>100%</b>
Civil Engineering Grounds	5,000	-	5,000	100%
Water Operations Grounds	75,000	-	75,000	100%
Water Production Grounds	7,000	-	7,000	100%
<b>WATER GROUNDS</b>	<b>\$87,000</b>	<b>\$0</b>	<b>\$87,000</b>	<b>100%</b>
AMI-Automated Meter Reading	83,662	1,959	81,703	98%
6"-10" Water Meter Replacement	249,569	4,073	245,496	98%
1-1/2"-4" Water Meter Replacement	259,569	3,966	255,603	98%
5/8"-1" Water Meter Replacement	124,813	5,778	119,035	95%
12" & Over Water Meter Replacement	25,000	-	25,000	100%
<b>WATER METERS</b>	<b>\$742,613</b>	<b>\$15,776</b>	<b>\$726,837</b>	<b>98%</b>
QWTP Decommission Plant	25,000	-	25,000	100%
NWTP Misc Projects	100,000	1,440	98,560	99%
NWTP Raw Water Pump Rehab	250,000	-	250,000	100%
<b>WATER PRODUCTION PROJECTS</b>	<b>\$375,000</b>	<b>\$1,440</b>	<b>\$373,560</b>	<b>100%</b>

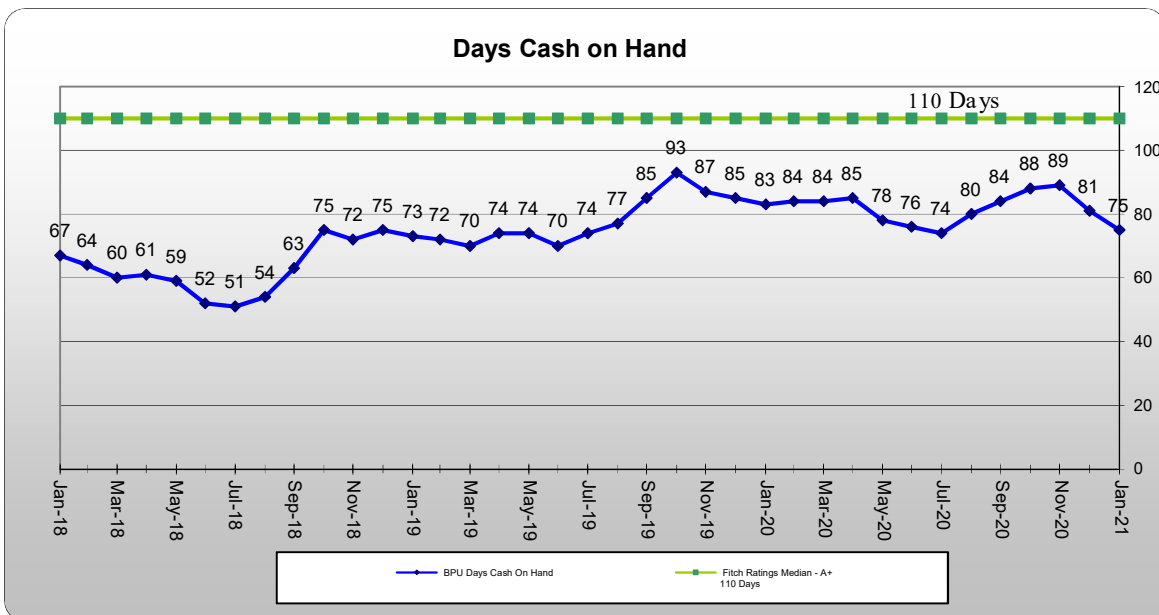
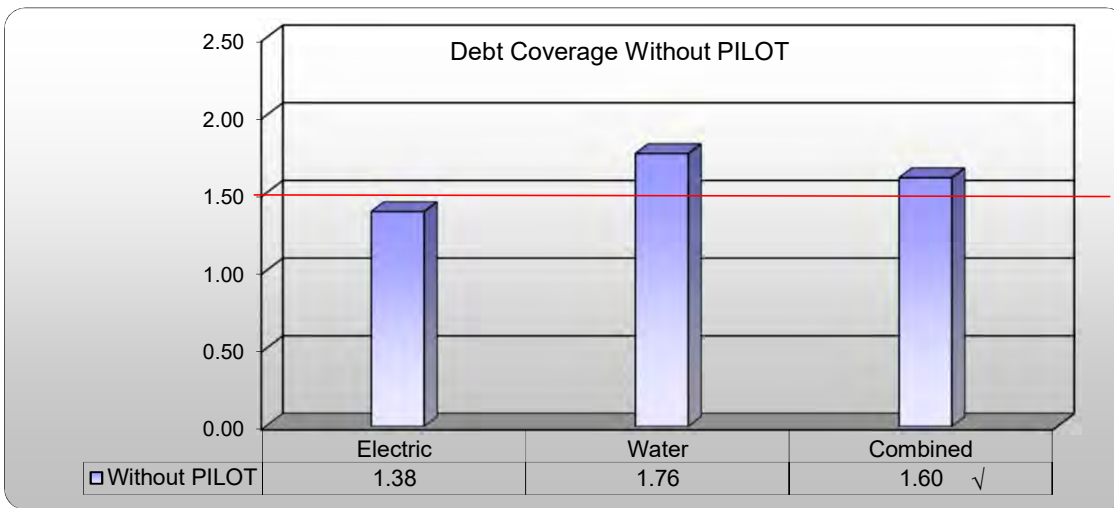
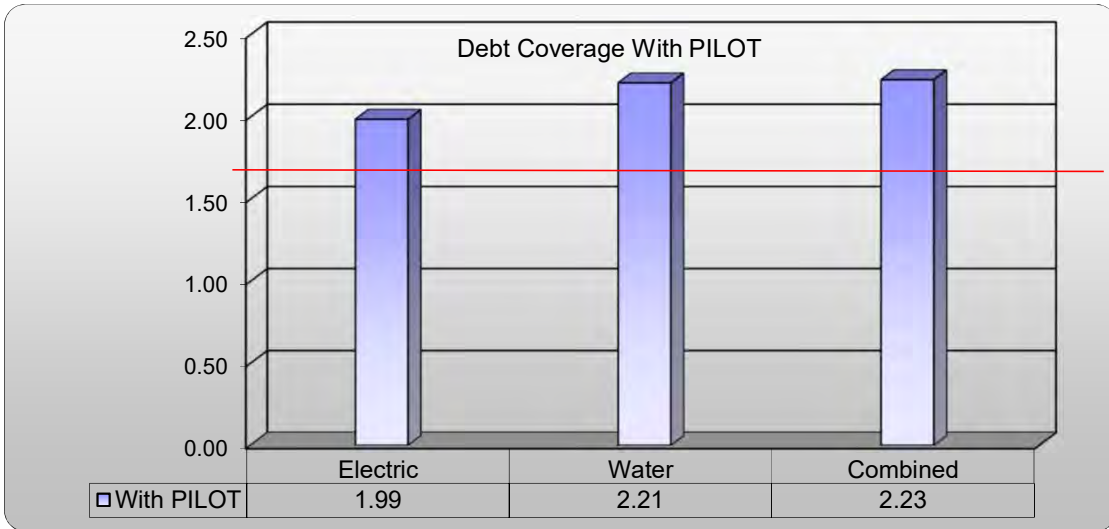




## KANSAS CITY BOARD OF PUBLIC UTILITIES Construction Summary As Of Jan-21

PROJECT DESCRIPTION	BUDGET AMOUNT	YTD EXPENDED	REMAINING BALANCE	% REMAINING
3" - 6" Water Service Replacement	24,000	-	24,000	100%
1-1/4" - 2" Water Service Replacement	62,000	2,451	59,549	96%
3/4"-1" Water Service Replacement	656,617	34,393	622,224	95%
8" & Over Water Service Replacement	30,000	2,493	27,507	92%
<b>WATER SERVICES</b>	<b>\$772,617</b>	<b>\$39,337</b>	<b>\$733,280</b>	<b>95%</b>
Argentine 7 MG Tank Replace	2,000,000	-	2,000,000	100%
Water Storage Improvements	325,000	-	325,000	100%
Water Transmission Improvement	109,000	-	109,000	100%
Water Transmission Valve Improve	126,000	-	126,000	100%
UG/CMIP Water Transmission Projects	2,700	-	2,700	100%
WO Trans Main 98th & Parallel	205,501	83	205,418	100%
<b>WATER STORAGE AND TRANSMISSION</b>	<b>\$2,768,201</b>	<b>\$83</b>	<b>\$2,768,118</b>	<b>100%</b>
Civil Engineering Technology	50,000	-	50,000	100%
Water Operations Technology	50,000	-	50,000	100%
Water Production Technology	15,000	-	15,000	100%
<b>WATER TECHNOLOGY</b>	<b>\$115,000</b>	<b>\$0</b>	<b>\$115,000</b>	<b>100%</b>
<b>All Water Capital Projects</b>	<b>\$12,339,017</b>	<b>\$188,470</b>	<b>\$12,150,547</b>	<b>98%</b>
<b>Grand Total</b>	<b>\$57,196,264</b>	<b>\$552,083</b>	<b>\$56,644,181</b>	<b>99%</b>

BPU - Financial Metrics  
January 31, 2021



Note: Red Line indicates stated BPU's Financial Guidelines 02-100-007 (2.02/2.05) and targeted metrics in the 2016 Cost of Service Study.

**Certificate of Calculation  
Of Net Revenues for the  
Board of Public Utilities  
For The Month Ended  
January 2021**

According to the requirements of the Supplemental Indentures, as defined in the Second Amended and Restated Trust Indenture, dated as of June 1, 2014, effective as of December 8, 2016 and any Supplemental Indentures as defined in the Second Amended and Restated Trust Indenture, the Board of Public Utilities is required to calculate the Net Revenues of the Utility System for the twelve month period ending with such calendar quarter.

“Net Revenues” means the Revenues of the Utility System, less Operation and Maintenance Expenses.

	Electric 12 Months Ending <u>January 31, 2021</u>	Water 12 Months Ending <u>January 31, 2021</u>	Combined 12 Months Ending <u>January 31, 2021</u>
Revenues	\$ 265,219,289	52,932,697	318,151,986
Operating and Maintenance Expenses	(176,052,032)	(26,631,142)	(202,683,174)
Net Revenues	<u>\$ 89,167,257</u>	<u>26,301,555</u>	<u>115,468,812</u>
 Maximum Annual Debt Service - Total Debt	 \$ 44,880,036	 11,909,679	 51,831,455
Coverage - Electric/2029 Water/2022 Combined/2024	1.99	2.21	2.23
 Maximum Annual Debt Service - Parity	 \$ 44,668,378	 8,402,282	 47,988,426
Coverage - Electric/2030 Water/2022 Combined/2025	2.00	3.13	2.41

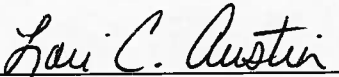
  
Lori C. Austin  
CFO/CAO



Exhibit 1  
REVENUES

	Electric 12 Months Ending <u>January 31, 2021</u>	Water 12 Months Ending <u>January 31, 2021</u>	Combined 12 Months Ending <u>January 31, 2021</u>
Total Utility Revenues			
Residential Sales	\$ 75,233,019	24,764,662	99,997,681
Commercial Sales	95,333,593	10,888,425	106,222,018
Industrial Sales	45,367,033	6,191,276	51,558,309
Schools	8,761,316	563,301	9,324,617
Other Sales (1)	327,018	641,786	968,804
Wholesale Sales	11,378,065	1,470,535	12,848,600
Payment In Lieu Of Taxes	27,118,017	5,391,003	32,509,020
Rate Stabilization Rider	-	-	-
Rate Stabilization Fund Drawdown	-	-	-
Interest Income and Other (2)	6,838,372	3,021,709	9,860,081
Deferred Revenue - Fuel/PP*	(5,097,572)	-	(5,097,572)
Less: Construction Fund Earnings	(39,572)	-	(39,572)
Total Revenues	<u>\$ 265,219,289</u>	<u>52,932,697</u>	<u>318,151,986</u>

\*Revenue deferred for Energy Rate Component (ERC) reconciliation adjustment (FAS 71)

“Revenues” mean all income and revenue derived by the BPU from the management, operation and control of the Utility System or any Project or other part thereof, whether resulting from extensions, enlargements, repairs or betterments to the Utility System or otherwise, and includes all revenues received by the BPU from the Utility System, including rates and charges imposed by the BPU with respect to the Utility System and from the sale and use of services and products of such Utility System, and includes all income derived from the investment of monies in any of the Funds established herein (the Indenture of Trust dated June, 2014) except those monies in the Construction Fund derived from Bond proceeds, but such term shall not include proceeds paid with respect to any loss incurred by the Utility System covered by an appropriate insurance policy and shall not include extraordinary revenues.

Notes: (1) Other sales includes: highway lighting, public authorities, fire protection and other non-operating income

(2) Interest income and other includes: forfeited discounts, connect/disconnect fees, tower/pole attachment rental, ash disposal, interest on investments and other miscellaneous non-operating revenues.

## Exhibit 2

### OPERATIONS AND MAINTENANCE EXPENSES

	Electric 12 Months Ending <u>January 31, 2021</u>	Water 12 Months Ending <u>January 31, 2021</u>	Combined 12 Months Ending <u>January 31, 2021</u>
Operating Expenses*	\$ 232,953,105	40,029,014	272,982,119
Less: Depreciation And Amortization	(29,783,056)	(8,006,869)	(37,789,925)
Less: Payment In Lieu of Taxes	(27,118,017)	(5,391,003)	(32,509,020)
Operating & Maintenance Expenses	<u>\$ 176,052,032</u>	<u>26,631,142</u>	<u>202,683,174</u>

\*Excludes interest expense on outstanding Revenue Bonds.

“Operation and Maintenance Expenses” means the funds necessary to maintain and operate the Utility System, including, but not limited to, amounts of money reasonably required to be set aside for such items, the payment of which is not then immediately required, including all money necessary for the payment of the costs of ordinary repairs, renewals and replacements, salaries and wages, employees’ health, hospitalization, pension and retirement expenses, insurance premiums, legal, engineering, accounting and financial advisory fees and expenses and the cost of additional consulting and technical services, taxes (but not including payments in lieu thereof), other governmental charges, fuel costs, the cost of purchased power and transmission service, any current expenses or obligations required to be paid by the BPU by ordinance of the City or by Law, to the extent properly allocable to the Utility System under generally accepted accounting principles, the fees and expenses of any fiduciary, including those of the Trustee hereunder, and any other costs which are considered to be Operating and Maintenance Expenses in accordance with generally accepted accounting principles. Operation and Maintenance Expenses do not include payments in lieu of taxes, depreciation or obsolescence charges or reserves therefor, extraordinary or materially unusual or infrequently occurring expense items, amortization of intangibles, interest charges and charges for the payment of principal or amortization of bonded or other indebtedness of the City or the BPU, costs, or charges made therefor for capital additions, replacements, betterments, extensions or improvements to, or retirements from, the sale, abandonment, reclassification, revaluation or other disposition of any properties of the Utility System, and such property items, including taxes and fuel, which are capitalized by the BPU.

**BOARD OF PUBLIC UTILITIES**  
**CASH AND INVESTMENTS**

	<u>January 31, 2021</u> <u>Electric</u>	<u>January 31, 2021</u> <u>Water</u>	<u>January 31, 2021</u> <u>Combined</u>
Beginning Cash and Investments As of 01/01/21	\$ 64,125,694	\$ 24,033,520	\$ 88,159,214
Cash Receipts Year to Date	31,570,839	143,245	31,714,084
Cash Payments Year to Date	(31,931,233)	674,223	(31,257,010)
Cash and Investments as of 1/31/21	<u>\$ 63,765,300</u>	<u>\$ 24,850,988</u>	<u>\$ 88,616,288</u>
Restrictions of Cash and Investments			
Customer Deposit	\$ 6,141,763	\$ 1,266,995	\$ 7,408,758
Self Insurance Reserve - Public Liability	800,000	200,000	1,000,000
Self Insurance Reserve -Workers' Comp	880,000	220,000	1,100,000
Debt Service Fund	19,701,697	4,110,311	23,812,008
Debt Reduction Fund	-	6,290,000	6,290,000
Rate Stabilization Fund	9,156,273	-	9,156,273
Improvement and Emergency Fund	1,350,000	150,000	1,500,000
Construction Fund 2016C	1,542,944	-	1,542,944
Construction Fund 2020A	10,000,435	-	10,000,435
Ongoing Construction Reserve for 2021	4,109,297	696,707	4,806,004
System Development	-	9,949,676	9,949,676
Remaining Operating Reserve Requirement	13,658,478	-	13,658,478
Economic Development Fund	350,000	150,000	500,000
Total Restrictions	<u>\$ 67,690,887</u>	<u>\$ 23,033,689</u>	<u>\$ 90,724,576</u>
Unrestricted Cash and Investments	<u>\$ (3,925,587)</u>	<u>\$ 1,817,299</u>	<u>\$ (2,108,288)</u>

\* The unrestricted cash balance represents the amount needed to fully fund the reserve funds as established in the BPU Financial Guideline Policy 02-100-007



